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#### **Federal State Autonomous Educational Institution**

Должность: Ректор Дата подписания Надреж Education "Peoples' Friendship University of Russia named after Patrice Lumumba" Уникальный программный ключ:

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#### **Faculty of Economics**

(name of the main educational unit (OUP)-developer of the EP HE)

Approved at the meeting of the Scientific Established by order of RUDN Rector Council of the RUDN Protocol No. 1 No. 44-1 from " 24 " January 2011 г. dated January 31, 2011r.

#### THE MAIN PROFESSIONAL EDUCATIONAL PROGRAM OF HIGHER **EDUCATION (EP HE)**

#### **Specialty:** 38.04.02 «Management» (code and name of the training area/specialty) **Training program:** International marketing / Международный маркетинг (на англ.яз) (name of the EP HE) The educational program has been developed in accordance with the requirements of: OS IN RUDN, approved by the Rector's Order No. 371 dated May 21, 2021. Education level: Masters' (bachelor's degree /specialty/master's degree/residency – enter the necessary) Graduate qualification: Master (graduate qualification in accordance with the order of the Ministry of Education and Science of the Russian Federation No. 1061 dated 12.09.2013) Education period as per EP HE: 2 years (full-time and part-time education) (part-time education) (full-time education) Information about the specifics of the implementation of the program: Approved: The head of the EP HE The Chairman The head of the faculty of the MSSP, Ovchinnikova the Candidate of Economics, , Doctor of Economics, prof. A.M. Zobov. O.P. Prof. Andronova I.V. (signature) (signature) (signature) 20 Γ. « » 20 Γ. « » 20 г.

#### 1. Goal and mission of the course

The idea of the educational program is to form the basis for strategic and operational changes planning, as well as the educational work variations scale. The mission of the main educational program of higher professional education for the preparation of masters in the direction 38.04.02. "Management" master's degree in International Marketing at the Peoples' Friendship University of Russia is to improve the quality and standard of living in economic systems through a more accurate balancing of the consumers' needs and the capabilities of economic entities to meet them.

The "International Marketing" program main objective meets the state standards of higher education and trains marketing professionals for analytical, organizational, managerial and entrepreneurial activities in various organizations both at international and national level. This implies the presence of skills and abilities in the development and implementation of a marketing strategy in the international and multicultural environment of the modern world. This paradigm implies the formation of a comprehensively trained specialist which possesses the general cultural and professional competencies necessary for work in the field of international marketing and successful competition in the labor market.

Objectives of the 38.04.02. "Management" educational program:

- Satisfaction of consumer needs in high-quality highly professional and indemand personnel in the field of international marketing in accordance with international professional and national standards;
- Forming the systematic knowledge basis of the specialist competencies necessary for successful professional activity in the field of professional marketing;
- Specialists training in foreign language fluency as a means of professional communication, modern computer technologies, network information resources, basics of economics and management, striving for continuous improvement of their knowledge and keeping up with the dynamic development of science and technology.
- Working capacity in an international team with people of different nationalities, races and faiths;
- Awareness of the social significance of professional activity, education of business and moral culture;
- Forming a harmoniously developed personality and training of a specialist capable of being a leader, working in a team, acting and winning in a competitive environment;
- Integration into the international educational space in order to effectively solve socio-economic problems;
- Education of graduates on the basis of universal values, the formation of horizons, erudition, understanding of public culture, aesthetic perception of the world, scientific thinking, sociability, corporate ethics, the ability to conduct discussions and

defend their own opinions, understanding of global trends in socio-economic development of society.

## 2. RELEVANCE, SPECIFICITY, UNIQUENESS OF THE EDUCATIONAL PROGRAM

The current master's degree contributes to the international competitiveness and development of the university's potential.

The "International Marketing" program is designed to provide the necessary skills for successful work in the environment of modern international marketing, to teach students to solve specific marketing tasks in the context of global competition. Graduates of the program will be able to work effectively in the marketing services and departments of leading Russian and multinational companies, take part in the development and implementation of marketing strategies of these companies. Their professional activity will be provided with the acquired competencies in the field of strategic marketing, electronic marketing, international branding, promotion programs that take into account the specifics of specific national markets.

The training is carried out using various educational technologies, such as the implementation of the program by several higher education organizations, using a network form, the implementation of training according to an individual curriculum, including accelerated learning. Training in this OP implies a comprehensive study of markets from the point of view of their B2C and B2B marketing, management of the architecture of distribution channels, trends in consumer behavior, features of marketing communications, organizational structures and the market environment.

This program is aimed at integrating international experience in the promotion of goods and services with the practice of market activities of well-known foreign and domestic companies in the Russian economy. Students are given the opportunity to master special sections of marketing at an advanced level, including marketing audit, strategic alliances (co-branding), marketing metrics, corporate website development, crowdsourcing, trade marketing, global retail networks, etc.

The practical orientation of the program is realized by conducting a large number of master classes, actively involving marketing specialists from Russian and international companies in teaching.

The modular principle was chosen as the main principle of implementing the OP of this specialization and developing the necessary professional competencies. E-learning and distance learning are also used, if necessary, especially in educational activities with people with disabilities and persons with disabilities.

The program encourages students and teachers to constantly participate in scientific and practical research in order to better study important issues of modern business, dive into issues of interest and realize the world as a multicultural and constantly changing structure. This implies theoretical and applied research on a wide

range of marketing areas in cooperation with practitioners, politicians and the general intellectual community.

## 3. THE LABOR MARKET NEEDS SATISFIED BY THE CURRENT PROGRAM

Most companies are aware of the need for marketing. Vacancies in this field constantly arise in various variants around the world, including: marketing manager. marketing research and audit, advertising and RC manager, event planning, marketing analysis, etc.

The market of goods and services is becoming wider and more diverse, competition in all spheres is noticeably increasing. Promotion technologies and sales methods become more complicated every year, simple solutions gradually stop working. A marketer becomes an indispensable employee in almost any company. A marketer is a specialist who analyzes the target audience, the market of goods and services, competitors, and based on this develops a product development strategy to increase its recognition and attractiveness.

Potential employers of graduates of the Master's program in International Marketing are private and public companies involved in the market economy and in need of a conscious approach to the implementation of their behavior strategy in the modern world and national economy. Graduates of the program can hold the following positions: project manager in the target area (group, department, center for the development and implementation of marketing activities, marketing plans, development programs); market manager; brand manager; marketing manager; marketing analyst; specialist in international marketing, etc.

Advantages of the marketing profession:

- A sought-after profession in the labor market. It is difficult to sell anything without marketing efforts, so specialists in the labor market are in great demand in various fields of activity.
- Ample opportunities for career growth. A large number of specializations are concentrated in marketing, you can find a profession based on your strong skills. And you can also quickly grow not only to the head of the department, but also to the director of the company.
- Creative work. The tasks of developing promotion strategies and building communication channels are never identical in different companies. Also, the specialist often uses non-standard thinking and experiments in his work.

#### 4. SPECIAL REQUIREMENTS FOR POTENTIAL APPLICANTS

The applicant must have a state-issued document on higher education and qualifications.

The University admits citizens of the Russian Federation, foreign citizens and stateless persons (hereinafter referred to as citizens, applicants, applicants) to study under educational programs of higher education on the basis of the Rules of Admission to the Federal State Autonomous Educational Institution of Higher Education "Peoples' Friendship University of Russia" to study under educational programs of higher education - bachelor's degree programs, specialty programs, master's degree programs for the next academic year.

The entrance test to the Master's degree program of the Faculty of Economics of the RUDN is conducted in the form of a portfolio (competition of documents), in accordance with the schedule approved by the order of the Rector of the RUDN.

To pass the competitive selection, applicants submit two sets of documents: the first package forms the applicant's personal file and contains the documents specified in the Admission Rules for applicants to higher education educational programs – master's degree programs in 2022 (hereinafter – the Rules). The second package is actually a portfolio.

The portfolio competition is conducted by the examination commission on the basis of the following positions, confirmed by the documents submitted by the applicant:

- 1) Education
- Documents on basic education
- Must be submitted: a diploma of higher education (bachelor's degree, specialty or master's degree) and the corresponding appendix to it.
  - 2) Design and practical activities and/or scientific activities
- Practical experience is confirmed by a copy of the employment record or a copy of the employment contract.
- Scientific works published or accepted for publication (articles, abstracts) are confirmed by providing originals, or a link to an open source, or a certificate from the editorial office on acceptance for publication.
- Reports at international and Russian conferences, scientific seminars, scientific schools, etc. are confirmed by providing the conference program or a link to the conference program on the Internet.
- Participation in research projects, academic grants is confirmed by the project data (name, grant number, fund) and contact details of the project manager.
  - 3) Personal achievements
- Diplomas and certificates of winners and laureates of Olympiads and competitions of scientific works are confirmed by the provision of original diplomas (certificates) for the certification of copies by the staff of the Admissions Committee. The main diploma (certificate) is indicated, which is evaluated by the commission.
- Foreign internships are confirmed by a certificate or an e-mail from the educational institution where the internship took place. Supplemented with a list of courses attended.
- Nominal scholarships are confirmed by a certificate from the dean's office or a certificate from the foundation or a list of winners of the scholarship competition from an open source.
  - 4) The level of language training
- It is confirmed by an international certificate (IELTS, SAE, BEC), a certificate of advanced training in a foreign language, a diploma of a translator in the field of professional communication

5) Motivation letter

The motivation letter should provide answers to the following questions:

- Why did you choose this master's program?
- What in your basic education do you consider the most useful for further activities (courses, practices, skills, abilities, knowledge)?
- What do you expect from studying for a master's degree? Which areas of computational linguistics are most interesting to you?
  - What would you like to do after the master's degree?

For each of the portfolio positions, an applicant can get from 0 to the maximum possible 20 points (even if more points are scored according to a set of criteria), which in total for a portfolio with a maximum score can be 100 points.

The lower limit of the portfolio assessment based on the submitted documents is 30 points. Applicants who have received a lower grade are not allowed to participate in the competitive selection.

#### 5. SPECIAL REQUIREMENTS FOR POTENTIAL APPLICANTS

The applicant must have a state-issued document on higher education. The University admits citizens of the Russian Federation, foreign citizens and stateless persons (hereinafter referred to as citizens, applicants, applicants) to study in educational programs of higher education on the basis of the Rules of Admission to the Federal State Autonomous Educational Institution of Higher Education "Peoples' Friendship University of Russia" to study in educational programs of higher education — bachelor's degree programs, specialty programs, master's degree programs for the next academic year.

All students enrolling into the RUDN University Master's program for budget or paid places passes one entrance test in the form of an interdisciplinary exam or a portfolio competition. The interdisciplinary entrance test is conducted in the form of a computer test using remote technologies and identification of the applicant. Interdisciplinary entrance examination programs are formed on the basis of federal state educational standards of higher education for relevant bachelor's degree programs.

The introductory test done in the form of a portfolio competition is aimed at assessing the applicants motivation to the master's degree and their previous experience, the results of their studies and research activities, the available knowledge and skills of their application, the degree of professionally oriented competence for studying at the master's degree in the relevant field. The composition of the portfolio and the criteria for its assessment are reflected in the program of the entrance examination.

#### 6. IMPLEMENTATION FEATURES OF THE CURRENT PROGRAM

- 6.1. EP HE is implemented with elements of e-learning/distance learning technologies namely RUDN TUIS and Yandex 360.
- 6.2. The language of implementation of the EP HE Educational activities under the Master's program are carried out in English..
- 6.3. The program can be adapted for teaching disabled people and persons with disabilities. When teaching disabled people and persons with disabilities, e-learning and distance learning technologies should provide for the possibility of receiving and transmitting information in forms accessible to them.

- 6.4. EP HE is implemented by the FGAEF HE Russian Peoples' Friendship University named after Patrice Lumumba (RUDN University).
- 6.5. Information about the planned bases for conducting training/production internships and (or) research

Internship*	The internship company (name of the organization, location)
Educational internship Research work	FSAOU VO "Peoples' Friendship University of Russia named
(on obtaining primary skills of research work)	after Patrice Lumumba".
	Foton Motor Ltd, T2 Mobile, Mars Ltd, Gloria Jeans company, Ruskart ltd.
•	FSAOU VO " Peoples' Friendship University of Russia named after Patrice Lumumba ".

<sup>\* -</sup> The type of practice (educational / industrial) is indicated, the type of practice is its name (introductory, technological, research, pre-graduate, etc.), the method of conducting (stationary / field).

#### 7. GRADUATE PROFESSIONAL ACTIVITY CHARACTERISTICS

- 7.1. Graduate that has mastered the program can carry out his professional activities in the following patterns:
  - Management of the organization's marketing activities;
- Development and implementation of marketing programs using the tools of the marketing mix;
- The technology of conducting marketing research using the tools of the marketing mix

The objects of professional activity of graduates who have mastered the Master's degree program are:

marketing management processes in companies of various organizational and legal forms, as well as sizes (small, medium, large businesses).

#### 7.2. Tasks of professional activity.

A graduate who has mastered the master's degree program, in accordance with the type (types) of professional activity that the master's degree program is focused on, is ready to solve the following professional tasks:

information and analytical activities:

search, analysis and evaluation of information for the preparation and adoption of marketing decisions; analysis of existing forms of promotion and organization of the sales system, development and justification of proposals for its improvement;

organizational and managerial activities:

management of companies, commercial and marketing departments and teams aimed at bringing new products to the market; development of marketing strategies for high-tech products

7.3. The list of generalized labor functions and labor functions related to the professional activity of an EP HE graduate, according to which the program has been developed\*

Code and name	G	eneralized labor		Labor	function	
of Prof. standard	Code	Name	Qualification requirement	Name	Code	Level of qualification
08.035 Professorial standard "Marketer". Approved by Order of the Ministry of Labor and Social Protection of the Russian Federation dated November 8, 2023 N 790n.	A	The technology of conducting marketing research using the tools of the marketing complex	6	Preparation for marketing research  Conducting marketing research using the tools of the marketing mix	A/01.6	6
08.035 Professorial standard "Marketer". Approved by Order of the Ministry of Labor and Social Protection of the Russian Federation dated November 8, 2023 N 790n.	В	Development and implementation of marketing programs using the tools of the marketing mix	7	Development, testing and implementation of innovative goods (services), creation of intangible assets (brands) and their management in the organization Development, implementation and improvement of pricing policy in the organization  Development, implementation and improvement of the distribution system (distribution) and sales policy in the organization  Development, implementation and improvement of the distribution of the organization  Development, implementation and improvement of the marketing communications system in the organization	B/01.7  B/02.7  B/03.7	7 7
08.035 Professorial standard "Marketer". Approved by Order of the Ministry of Labor and Social Protection of the Russian Federation	С	Management of marketing activities of the organization	8	Formation of the marketing strategy of the organization  Planning and control of the organization's marketing activities	C/01.8 C/02.8	8

<b>Code and name</b>	Generalized labor functions		Labor functions		ns	
of Prof.	Code	Name	Qualification	Name	Code	Level of
standard	Code	Name	requirement	Name	Code	qualification
dated November 8, 2023 N 790n.						

 $<sup>\</sup>ast$  - the formulation of labor functions is taken from the relevant Professional Standards (if available).

### 7. THE RESULT REQUIREMENTS OF MASTERING THE PROGRAM

8.1. Upon completion of the EP HE, the graduate must have the following universal competencies (UC):

Code and name of the Criminal	Code and name of the competence achievement indicator				
UC-1. Capable of searching, critical analysis of problematic situations based on a systematic approach, to develop a strategy of action	UC-1.1. Analyzes the task, highlighting its basic components; UC -1.2. Defines and ranks the information required to solve the task; UC -1.3. Searches for information to solve the task for various types of queries; UC 1.4. Offers solutions to the problem, analyzes the possible consequences of their use; UC -1.5. Analyzes the ways of solving problems of a philosophical, moral and personal nature based on the use of basic philosophical ideas and categories in their historical development and socio-cultural context.				
UC-2. Able to manage the project at all stages of its life cycle	UC-2.1. Formulates a problem, the solution of which is directly related to the achievement of the project goal; UC-2.2. Defines the links between the tasks set and the expected results of their solution; UC-2.3. Within the framework of the tasks set, determines the available resources and restrictions, the applicable legal norms; UC-2.4. Analyzes the schedule for the implementation of the project as a whole and chooses the best way to solve the tasks, based on the current legal norms and available resources and limitations; UC-2.5 Monitors the progress of the project, adjusts the schedule in accordance with the results of the control.				

Code and name UC	Code and name of the competence achievement indicator
UC-3. Able to organize and manage the work of the team, developing a team strategy to achieve the goal	UC-3.1. Determines its role in the team based on the strategy of cooperation to achieve the goal; UC-3.2. Formulates and takes into account in its activities the peculiarities of the behavior of groups of people, identified depending on the goal; UC-3.3. Analyzes the possible consequences of personal actions and plans its actions to achieve a given result; UC-3.4. Exchanges information, knowledge and experience with team members; UC-3.5. Argues his point of view regarding the use of ideas of other team members to achieve the goal; UC-3.6. Participates in team work on the execution of assignments.
UC-4. Able to apply modern communication technologies in the state language of the Russian Federation and foreign language(s) for academic and professional interaction	UC-4.1. Chooses the style of business communication, depending on the language of communication, the purpose and conditions of partnership; UC-4.2. Adapts speech, communication style and sign language to interaction situations; UC-4.3. Searches for the necessary information to solve standard communication tasks in Russian and foreign languages; UC-4.4. Conducts business correspondence in Russian and foreign languages, taking into account the peculiarities of the style of official and unofficial letters and socio-cultural differences in the format of correspondence; UC-4.5. Uses dialogue for cooperation in academic communication, taking into account the personality of the interlocutors, their communicative-speech strategy and tactics, the degree of formality of the situation; UC-4.6. Forms and argues its own assessment of the main ideas of the participants of the dialogue (discussion) in accordance with the needs of joint activities.
UC-5. Able to analyze and take into account the diversity of cultures in the process of intercultural interaction	UC-5.1. Interprets the history of Russia in the context of world historical development; UC-5.2. Finds and uses information about cultural peculiarities and traditions of various social groups in social and professional communication; UC-5.3. Takes into account the historical heritage and socio-cultural traditions of various social groups, ethnic groups and confessions in social and professional communication on a given topic,

Code and name UC	Code and name of the competence achievement indicator
	UC-5.4. Collects information on a given topic, taking into account the ethnicities and confessions most widely represented at the points of the study; UC-5.5. Substantiates the specifics of project and team activities with representatives of other ethnicities and (or) confessions; UC-5.6. Adheres to the principles of non-discriminatory interaction in personal and mass communication in order to fulfill professional tasks and strengthen social integration.
UC-6. He is able to determine and implement the priorities of his own activities and ways to improve it on the basis of self-assessment	UC-6.1. Controls the amount of time spent on specific activities; UC-6.2. Develops tools and methods of time management when performing specific tasks, projects, goals; UC-6.3. Analyzes its resources and their limits (personal, situational, temporary, etc.), for the successful completion of the task; UC-6.4. Allocates tasks for long-, medium- and short-term with justification of relevance and analysis of resources for their implementation.
UC-7. Capable of: searching for the necessary sources of information, data, perceiving, analyzing, storing and transmitting information using digital means, as well as using algorithms when working with data obtained from various sources in order to effectively	UC-7.1. Searches for the necessary sources of information and data, perceives, analyzes, remembers and transmits information using digital means, as well as using algorithms when working with data obtained from various sources in order to effectively use the information received to solve problems; UC-7.2. Evaluates information, its reliability, builds logical conclusions based on incoming information and data.

5.1. Upon completion of the EP HE , the graduate must have the following general professional competencies (GPC-):

Code and name GPC-	Code and name of the competence achievement indicator
GPC1. Able to solve professional tasks based on knowledge (at an advanced level) of economic, organizational and managerial theory, innovative approaches, generalization and critical analysis of management practices	GPC-1.1. Has fundamental knowledge in the field of management; GPC-1.2. Is able to use the fundamental knowledge of economic, organizational and managerial theory for the successful performance of professional activities; GPC-1.3 Applies innovative approaches to solving management tasks, taking into account the generalization and critical analysis of best management practices; GPC-1.4. Has the skills of reasonable choice of methods for solving practical and research problems
GPC-2. He is able to apply modern techniques and methods of data collection, advanced methods of their processing and analysis, including the use of intelligent information and analytical systems, in solving management and research tasks	GPC-2.1. Owns modern techniques and methods of data collection, methods of search, processing, analysis and evaluation of information for solving management tasks; GPC-2.2. Analyzes and simulates management processes in order to optimize the organization's activities; GPC-2.3. Uses modern digital systems and methods in solving management and research tasks.
GPC-3. Is able to independently make sound organizational and managerial decisions, evaluate their operational and organizational effectiveness, and social significance, ensure their implementation in a complex (including cross-cultural) and dynamic environment	GPC-3.1. Knows the methods of making optimal management decisions in a dynamic business environment; GPC-3.2. Makes sound organizational and managerial decisions; GPC-3.3. Evaluates operational and organizational effectiveness and social significance of organizational and managerial decisions; GPC-3.4. Ensures the implementation of organizational and managerial decisions in a complex (including cross-cultural) and dynamic environment.
GPC-4. Able to manage project and process activities in the organization using modern management practices, leadership and	GPC-4.1. Uses modern methods, technologies and tools for managing project and process activities in the company; GPC-4.2. Applies modern management practices, leadership and communication skills in process and project activities;

Code and name GPC-	Code and name индикатора достижения компетенции		
communication skills, identify and evaluate new market opportunities, develop strategies for the creation and development of innovative activities and corresponding business models of organizations	GPC-4.3. Identifies and evaluates new market opportunities for the development of innovative activities of the company; GPC-4.4. Develops company development strategies and corresponding business models based on the use of modern business positioning methods.		
GPC-5. Able to generalize and critically evaluate scientific research in management and related fields, to carry out research projects	GPC-5.1. Is able to develop a plan of scientific research in the field of management based on the evaluation and generalization of the results of scientific works of domestic and foreign scientists; GPC-5.2. Uses modern methods, technologies and tools for collecting information, processing it and critically evaluating the results of scientific research in management; GPC-5.3. Has the skills of generalization and formulation of conclusions, development of recommendations based on the results of scientific research in the field of management; GPC-5.4. Participates in the implementation of research projects in the field of management and related industries.		
GPC-6. He is able to critically evaluate the possibilities of digital technologies for solving professional tasks, work with digital data, evaluate their sources and relevance	GPC-6.1. Owns digital technologies for the successful solution of professional tasks  GPC-6.2. Is able to work with digital data, evaluate their sources and relevance  GPC-6.3. Is able to use general or specialized application software packages designed to perform professional tasks		

5.2. List of professional competencies (PC)\* that a graduate who has fully mastered EP HE:

	Code and name of the competence achievement indicator	Code and name Prof. the standard on the basis of which the PC-
conducting marketing research taking into	PC-1.1. Knows the goals, stages and procedures of marketing research	8.035 Professorial standard Marketer". Approved by Order
	PC-1.2. Is able to work with digital data, evaluate their sources and relevance	of the Ministry of Labor and Social Protection of the
using the tools of a modified marketing	PC-1.3. Is able to evaluate the economic and social effectiveness of marketing research	Russian Federation dated November 8, 2023 N 790n.

Code and name PC-	Code and name of the competence achievement indicator	Code and name Prof. the standard on the basis of which the PC-
package corresponding to the latest global trends	PC-1.4. Knows the principles of interpretation of the results of scientific research in professional activity	
	PC-2.1. Knows how to choose innovations in the field of professional activity (commercial, or marketing, or advertising, or logistics, or commodity science)	
PC-2. Capable of developing and implementing innovative goods and	PC-2.2. Is able to work with digital data, evaluate their sources and relevance	8.035 Professorial standard Marketer". Approved by Order of
intangible assets and managing them in the company's international	PC-2.3. Is able to analyze and evaluate their economic efficiency of innovative products	the Ministry of Labor and Social Protection of the Russian Federation dated November 8,
markets	PC-2.4. Has the methods of developing and evaluating the effectiveness of innovative trade and technological, or marketing, or logistics, or advertising technologies	2023 N 790n.
	PC-3.1. Knows the main strategic and tactical aspects of setting prices in the channel of commodity movement in international markets	8.035
PC-3 is capable of developing, implementing and	PC-3.2. Knows the specifics of pricing for tangible and intangible goods on international markets	Professorial standard Marketer". Approved by Order of the Ministry of
improving pricing strategies in international markets	into account market factors in international markets	Labor and Social Protection of the Russian Federation dated November 8,
	PC-3.4. Organizes the activities of creative teams (teams) to solve organizational and managerial tasks and manages them	2023 N 790n.
PC-4. Capable of developing,	PC-4.1. Knows the components of the commodity distribution system in the market, their essence, conditions, features of the organization, functioning and ways to minimize costs in	08.035 Professorial standard Marketer".
implementing and improving the distribution system and sales policy in international markets	entry into the international market	Approved by Order of the Ministry of Labor and Social Protection of the Russian Federation
	PC-4.3. Is able to manage the processes of supply	dated November 8, 2023 N 790n.
	PC-4.4 Has the skills of modeling and designing	

Code and name PC-	Code and name of the competence achievement indicator	Code and name Prof. the standard on the basis of which the PC-
	the company's activities in the international markets of goods and services	
	PC-4.5 Knows the main channels of distribution and promotion of goods in international marketing PC-5.1. Knows the main formats of marketing	
	communications in international markets	
PC-5. Capable of	PC-5.2. Knows the specifics of working with different promotion tools at the international level	8.035
developing, implementing and improving the	PC-5.3. Knows how to navigate modern methods of promotion in international markets	Professorial standard Marketer". Approved by Order of the Ministry of Labor
marketing communications system of an international	PC-5.4. Is able to develop strategic marketing solutions in the field of advertising	and Social Protection of the Russian Federation dated November 8, 2023
company	PC-5.5. Knows how to make an advertising campaign plan	N 790n.
	PC-5.6. Has the skills to evaluate the effectiveness of the promotion strategy in international markets	
	PC-6.1. Knows the specifics of working with various international marketing tools	
	PC-6.2. Knows the basics of international sales, international marketing communication	
	PC-6.3. Is able to apply methods of evaluating the effectiveness of solutions in the field of	08.035 Professorial standard Marketer".
	international marketing PC-6.4. Is able to analyze the actions of	Approved by Order of the Ministry of Labor and Social Protection of
	international partner companies	the Russian Federation dated November 8, 2023
	PC-6.5. Possesses analytical, system and communication skills to conduct successful activities in a rapidly changing international	N 790n.
PC-6. Able to manage	marketing environment	
the marketing activities of an international	PC-6.6. Has the skills of a creative approach to the problems of developing and implementing	
company	international marketing strategies of the company	

Code and name PC-	Code and name of the competence achievement indicator	Code and name Prof. the standard on the basis of which the PC-
	PC-7.1. Knows the stages of international strategic planning	
	PC-7.2. Knows the criteria for determining the key indicators used in planning the marketing activities of the enterprise at the international level	8.035
PC-7. Capable of planning and controlling	PC-7.3. Is able to form marketing plans	Professorial standard Marketer". Approved by Order of
	PC-7.4. Is able to develop the main business processes of the enterprise related to marketing activities	the Ministry of Labor and Social Protection of the Russian Federation dated November 8, 2023
	PC-7.5. Knows the methods of development and implementation of marketing programs	N 790n.
	PC-7.6. Knows the methods of making tactical and operational decisions in the management of marketing activities of the enterprise	

<sup>\* -</sup> PC formulates the program developer taking into account the requirements of professional standards and orientation EP HE.

# 9. The matrix of students competencies formed during the development of the EP HE "Management", 38.04.02 "International marketing"

Code	The name of the disciplines/modules that form the			Univer	sal compe	tence		
	competencies of students	UC-1. Capable of searching, critical analysis of problematic situations based on a systematic approach, to develop a strategy of action	UC-2. Able to manage the project at all stages of its life cycle.	UC-3. He is able to organize and manage the work of the team, developing a team strategy to achieve the goal.	UC-4. Is able to apply modern communication technologies in the state language of the Russian Federation and a foreign language(s) for academic and professional	UC-5. Able to analyze and take into account the diversity of cultures in the process of intercultural interaction.	UC-6. He is able to determine and implement the priorities of his own activities and ways to improve it based on self-assessment.	UC-7 Able to use digital technologies and methods of searching, processing, analyzing, storing and presenting information (in the professional field) in the digital economy
Block 1.	Courses		, -	,		,	, ,	•
Б1.О.01	Base component							
Б1.О.01.01	Managerial economics / Управленческая экономика	UC-1.1	UC-2.1	UC-3.1				
		UC-1.2	UC-2.2	UC-3.2				
		UC-1.3 UC-1.4	UC-2.3 UC-2.4	UC-3.3 UC-3.4				
		UC-1.4 UC-1.5	UC-2.4 UC-2.5	UC-3.5				

				UC-3.6				
Б1.О.01.02	Management Research Methodology / Методология	UC-1.1		UC-3.1			UC-6.1	UC-7.1
	исследования проблем управления	UC-1.2		UC-3.2			UC-6.2	UC-7.2
		UC-1.3		UC-3.3			UC-6.3	
		UC-1.4		UC-3.4			UC-6.4	
		UC-1.5		UC-3.5				
				UC-3.6				
Б1.О.01.03	Corporate governance / Корпоративное управление	UC-1.1						
		UC-1.2						
		UC-1.3						
		UC-1.4						
		UC-1.5						
Б1.О.01.04	Global Strategic Management/ Глобальный стратегический	UC-1.1	UC-2.1	UC-3.1				
	менеджмент	UC-1.2	UC-2.2	UC-3.2				
		UC-1.3	UC-2.3	UC-3.3				
		UC-1.4	UC-2.4	UC-3.4				
		UC-1.5	UC-2.5	UC-3.5				
				UC-3.6				
Б1.О.01.ДВ.01	Foreign language in professional activity / Russian as a							
	foreign language in professional activity / Иностранный							
	язык в профессиональной деятельности / Русский							
	язык как иностранный в профессиональной							
	деятельности							
Б1.О.01.ДВ.01.01	Professional Foreign Language / Профессиональный			UC-3.1	UC-4.1	UC-5.1		
	иностранный язык			UC-3.2	UC-4.2	UC-5.2		
	1			UC-3.3	UC-4.3	UC-5.3		
				UC-3.4	UC-4.4	UC-5.4		
				UC-3.5	UC-4.5	UC-5.5		
				UC-3.6	UC-4.6	UC-5.6		
Б1.О.01.ДВ.01.02	Professionally Oriented Russian Language / Русский язык в			UC-3.1	UC-4.1	UC-5.1		
	профессиональной деятельности			UC-3.2	UC-4.2	UC-5.2		
				UC-3.3	UC-4.3	UC-5.3		
				UC-3.4	UC-4.4	UC-5.4		
				UC-3.5	UC-4.5	UC-5.5		

			UC-3.6	UC-4.6	UC-5.6		
Б1.О.02	Variable component						
Б1.О.02.01	Finance organizations / Финансы организаций	UC-2.1 UC-2.2 UC-2.3 UC-2.4 UC-2.5					
Б1.О.02.02	Marketing Metrics (Marketing project effectiveness) / Маркетинговые метрики (эффективность маркетинговых проектов)					UC-6.1 UC-6.2 UC-6.3 UC-6.4	UC-7.1 UC-7.2
Б1.О.02.03	Marketing management in international companies / Оперативное маркетинговое планирование в международных компаниях			UC-4.1 UC-4.2 UC-4.3 UC-4.4 UC-4.5 UC-4.6	UC-5.1 UC-5.2 UC-5.3 UC-5.4 UC-5.5 UC-5.6		
Б1.О.02.04	Marketing Audit / Маркетинговый аудит						
Б1.О.02.05	Production Fragmentation and Cross-Border Value Vhains / Фрагментация производства и трансграничные цепочки стоимости		UC-3.1 UC-3.2 UC-3.3 UC-3.4 UC-3.5 UC-3.6				
Б1.О.02.06	Integrated Marketing communications in international companies / Интегрированные маркетинговые коммуникации в международных компаниях			UC-4.1 UC-4.2 UC-4.3 UC-4.4 UC-4.5 UC-4.6	UC-5.1 UC-5.2 UC-5.3 UC-5.4 UC-5.5 UC-5.6		
Б1.О.02.07	Digital Marketing / Диджитал-маркетинг	UC-2.1 UC-2.2 UC-2.3 UC-2.4				UC-6.1 UC-6.2 UC-6.3 UC-6.4	

		UC-2.5			
Б1.О.02.08	International Marketing Strategies / Международные маркетинговые стратегии		UC-5.1 UC-5.2 UC-5.3 UC-5.4 UC-5.5 UC-5.6		
	The part formed by the participants of educational relations				
Б1.В.ДВ.01	Discipline (modules) of choice 1 (DV.1)				
Б1.В.ДВ.01.01	Modern Trends in the International Hotel and Tourism Business / Современные тренды международного гостиничного бизнеса и туризма				UC-7.1 UC-7.2
Б1.В.ДВ.01.02	Corporate Websites: Creation and Administration / Разработка и администрирование корпоративных сайтов				
Б1.В.ДВ.02	Discipline (modules) of choice 2 (DV.2)				
Б1.В.ДВ.02.01	Content-Marketing / Контент-маркетинг	UC-2.1 UC-2.2 UC-2.3 UC-2.4 UC-2.5			
Б1.В.ДВ.02.02	National and Regional Branding / Национальный и региональный брендинг			UC-6.1 UC-6.2 UC-6.3 UC-6.4	UC-7.1 UC-7.2
Б1.В.ДВ.03	Discipline (modules) of choice 3(DV.3)				
Б1.В.ДВ.03.01	International Economics / Мировая экономика	UC-2.1 UC-2.2 UC-2.3 UC-2.4 UC-2.5			

Б1.В.ДВ.03.02	Global Retail Networks / Глобальные розничные сети		UC-2.1 UC-2.2 UC-2.3				
			UC-2.4 UC-2.5				
Б1.В.ДВ.03.03	Global Economic Project in Eurasia / Глобальные экономические проекты в Евразии	UC-1.1 UC-1.2 UC-1.3 UC-1.4 UC-1.5					
Б1.В.ДВ.04	Discipline (modules) of choice 4(DV.4)						
Б1.В.ДВ.04.01	Customs and Tariff Regulation / Таможенно-тарифное регулирование						
Б1.В.ДВ.04.02	Russia and its Regions: Geography, Economy and Geopolitics / Экономическая география регионов России		UC-2.1 UC-2.2 UC-2.3 UC-2.4 UC-2.5	UC-3.1 UC-3.2 UC-3.3 UC-3.4 UC-3.5 UC-3.6			
Б1.В.ДВ.04.03	International Logistics / Международная логистика						
Block 2.	Practical part						
Б2.0	Mandatory part						
Б2.О.01	Variable component						
Б2.О.01.01(Н)	Research work					UC-6.1 UC-6.2 UC-6.3 UC-6.4	UC-7.1 UC-7.2
Б2.О.01.02(Пд)	Pre-graduate internship		UC-2.1 UC-2.2 UC-2.3 UC-2.4 UC-2.5	UC-3.1 UC-3.2 UC-3.3 UC-3.4 UC-3.5 UC-3.6			

Block 3.	State final certification							
Б3.01(Г)	State Exam / Подготовка и сдача государственного	UC-1.1	UC-2.1	UC-3.1	UC-4.1	UC-5.1	UC-6.1	UC-7.1
, ,	экзамена	UC-1.2	UC-2.2	UC-3.2	UC-4.2	UC-5.2	UC-6.2	UC-7.2
		UC-1.3	UC-2.3	UC-3.3	UC-4.3	UC-5.3	UC-6.3	
		UC-1.4	UC-2.4	UC-3.4	UC-4.4	UC-5.4	UC-6.4	
		UC-1.5	UC-2.5	UC-3.5	UC-4.5	UC-5.5		
				UC-3.6	UC-4.6	UC-5.6		
Б3.02(Д)	Master Thesis Defence / Защита магистерской	UC-1.1	UC-2.1	UC-3.1	UC-4.1	UC-5.1	UC-6.1	UC-7.1
	диссертации	UC-1.2	UC-2.2	UC-3.2	UC-4.2	UC-5.2	UC-6.2	UC-7.2
		UC-1.3	UC-2.3	UC-3.3	UC-4.3	UC-5.3	UC-6.3	
		UC-1.4	UC-2.4	UC-3.4	UC-4.4	UC-5.4	UC-6.4	
		UC-1.5	UC-2.5	UC-3.5	UC-4.5	UC-5.5		
				UC-3.6	UC-4.6	UC-5.6		
ФТД.	Optional subjects							
ФТД.01	Russian language / Русский язык				UC-4.1	UC-5.1		
, ,					UC-4.2	UC-5.2		
					UC-4.3	UC-5.3		
					UC-4.4	UC-5.4		
					UC-4.5	UC-5.5		
					UC-4.6	UC-5.6		
ФТД.02	History of Religions in Russia / История религий России					UC-5.1		
						UC-5.2		
						UC-5.3		
						UC-5.4		
						UC-5.5		
						UC-5.6		
ФТД.03	Professional Foreign Language (Elective) /			UC-3.1	UC-4.1	UC-5.1		
	Профессиональный иностранный язык (факультатив)			UC-3.2	UC-4.2	UC-5.2		
				UC-3.3	UC-4.3	UC-5.3		
				UC-3.4	UC-4.4	UC-5.4		
				UC-3.5	UC-4.5	UC-5.5		
				UC-3.6	UC-4.6	UC-5.6		

Code	The name of the disciplines/modules that form		G	eneral profession	nal competence		
	the competencies of students	GPC-1 Able to solve professional problems based on knowledge (at an advanced level) of economic, organizational and management theory, innovative approaches, generalization and critical analysis of management practices -	GPC-2 Able to apply modern techniques and methods of data collection, advanced methods of data processing and analysis, including the use of intelligent information and analytical systems, when solving managerial and research problems -	GPC-3 Able to independently make informed organizational and managerial decisions, assess their operational and organizational effectiveness and social significance, ensure their implementation in a complex (including cross-cultural) and dynamic environment -	GPC-4 Able to manage project and process activities in an organization using modern management practices, leadership and communication skills, identify and assess new market opportunities, develop strategies for the creation and development of innovative areas of activity and the corresponding business models of organizations -	GPC-5 Able to generalize and critically evaluate scientific research in management and related fields, carry out research projects -	GPC-6 Able to critically assess the capabilities of digital technologies for solving professional problems, work with digital data, assess their sources and relevance -

Block 1.	Courses						
Б1.О.01	Base component						
Б1.О.01.01	Managerial economics / Управленческая экономика						GPC-6.1 GPC-6.2 GPC-6.3
Б1.О.01.02	Management Research Methodology / Методология исследования проблем управления			GPC-3.1 GPC-3.2 GPC-3.3 GPC-3.4			
Б1.О.01.03	Corporate governance / Корпоративное управление	GPC-1.1 GPC-1.2 GPC-1.3 GPC-1.4	GPC-2.1 GPC-2.2 GPC-2.3			GPC-5.1 GPC-5.2 GPC-5.3 GPC-5.4	
Б1.О.01.04	Global Strategic Management/ Глобальный стратегический менеджмент					GPC-5.1 GPC-5.2 GPC-5.3 GPC-5.4	
Б1.О.01.ДВ.01	Foreign language in professional activity / Russian as a foreign language in professional activity / Иностранный язык в профессиональной деятельности / Русский язык как иностранный в профессиональной деятельности						
Б1.О.01.ДВ.01.01	Professional Foreign Language / Профессиональный иностранный язык						
Б1.О.01.ДВ.01.02	Professionally Oriented Russian Language / Русский язык в профессиональной деятельности						
Б1.О.02	Variable component						
Б1.О.02.01	Finance organizations / Финансы организаций		GPC-2.1 GPC-2.2 GPC-2.3		GPC-4.1 GPC-4.2 GPC-4.3 GPC-4.4		GPC-6.1 GPC-6.2 GPC-6.3

Б1.О.02.02	Marketing Metrics (Marketing project		GPC-2.1				GPC-6.1
	effectiveness) / Маркетинговые метрики		GPC-2.2				GPC-6.2
	(эффективность маркетинговых проектов)		GPC-2.3				GPC-6.3
Б1.О.02.03	Marketing management in international companies /	GPC-1.1			GPC-4.1		
	Оперативное маркетинговое планирование в	GPC-1.2			GPC-4.2		
	международных компаниях	GPC-1.3			GPC-4.3		
		GPC-1.4			GPC-4.4		
Б1.О.02.04	Marketing Audit / Маркетинговый аудит				GPC-4.1	GPC-5.1	
					GPC-4.2	GPC-5.2	
					GPC-4.3	GPC-5.3	
					GPC-4.4	GPC-5.4	
Б1.О.02.05	Production Fragmentation and Cross-Border Value		GPC-2.1	GPC-3.1			
	Vhains / Фрагментация производства и		GPC-2.2	GPC-3.2			
	трансграничные цепочки стоимости		GPC-2.3	GPC-3.3			
				GPC-3.4			
Б1.О.02.06	Integrated Marketing communications in	GPC-1.1					
	international companies / Интегрированные	GPC-1.2					
	маркетинговые коммуникации в	GPC-1.3					
	международных компаниях	GPC-1.4					
Б1.О.02.07	Digital Marketing / Диджитал-маркетинг		GPC-2.1	GPC-3.1			GPC-6.1
			GPC-2.2	GPC-3.2			GPC-6.2
			GPC-2.3	GPC-3.3			GPC-6.3
				GPC-3.4			
Б1.О.02.08	International Marketing Strategies /			GPC-3.1			GPC-6.1
	Международные маркетинговые стратегии			GPC-3.2			GPC-6.2
				GPC-3.3			GPC-6.3
				GPC-3.4			
	The part formed by the participants of educational relations						
Б1.В.ДВ.01	Discipline (modules) of choice 1 (DV.1)						
Б1.В.ДВ.01.01	Modern Trends in the International Hotel and						
	Tourism Business						
	/ Современные тренды международного						
	гостиничного бизнеса и туризма						

Discipline (modules) of choice 2 (DV.2)  Content-Marketing / Контент-маркетинг  National and Regional Branding / Национальный и региональный брендинг  Discipline (modules) of choice 3(DV.3)  International Economics / Мировая экономика  Global Retail Networks / Глобальные розничные сети  Global Economic Project in Eurasia / Глобальные экономические проекты в Евразии						
National and Regional Branding / Национальный и региональный брендинг  Discipline (modules) of choice 3(DV.3)  International Economics / Мировая экономика  Global Retail Networks / Глобальные розничные сети  Global Economic Project in Eurasia / Глобальные						
и региональный брендинг  Discipline (modules) of choice 3(DV.3)  International Economics / Мировая экономика  Global Retail Networks / Глобальные розничные сети  Global Economic Project in Eurasia / Глобальные						
International Economics / Мировая экономика Global Retail Networks / Глобальные розничные сети Global Economic Project in Eurasia / Глобальные						
Global Retail Networks / Глобальные розничные сети Global Economic Project in Eurasia / Глобальные						
сети Global Economic Project in Eurasia / Глобальные						
3						
1						
Discipline (modules) of choice 4(DV.4)						
Customs and Tariff Regulation / Таможенно- тарифное регулирование						
Russia and its Regions: Geography, Economy and Geopolitics / Экономическая география регионов России						
International Logistics / Международная логистика						
Practical part						
Mandatory part						
Variable component						
Research work	GPC-1.1 GPC-1.2 GPC-1.3	GPC-2.1 GPC-2.2 GPC-2.3	GPC-3.1 GPC-3.2 GPC-3.3			
	Customs and Tariff Regulation / Таможеннотарифное регулирование  Russia and its Regions: Geography, Economy and Geopolitics / Экономическая география регионов России  International Logistics / Международная логистика  Practical part  Mandatory part  Variable component	Сиstoms and Tariff Regulation / Таможенно- тарифное регулированиеRussia and its Regions: Geography, Economy and Geopolitics / Экономическая география регионов РоссииInternational Logistics / Международная логистикаPractical partMandatory partVariable componentResearch workGPC-1.1 GPC-1.2 GPC-1.3	Customs and Tariff Regulation / Таможенно- тарифное регулированиеTаможенно- тарифное регулированиеRussia and its Regions: Geography, Economy and Geopolitics / Экономическая география регионов 	Сustoms and Tariff Regulation / Таможеннотарифное регулирование  Russia and its Regions: Geography, Economy and Geopolitics / Экономическая география регионов России  International Logistics / Международная логистика  Practical part  Wariable component  Research work  GPC-1.1 GPC-2.1 GPC-3.1 GPC-3.2 GPC-3.2 GPC-3.3 GPC-3.3	Сиstoms and Tariff Regulation / Таможеннотарифное регулирование Russia and its Regions: Geography, Economy and Geopolitics / Экономическая география регионов России   International Logistics / Международная логистика Рractical part   Mandatory part Variable component   Research work GPC-1.1 GPC-2.1 GPC-3.1 GPC-3.2	Сustoms and Tariff Regulation / Таможеннотарифное регулирование  Russia and its Regions: Geography, Economy and Geopolitics / Экономическая география регионов России  International Logistics / Международная логистика  Practical part  Mandatory part  Variable component  Research work  GPC-1.1 GPC-2.1 GPC-3.1 GPC-3.2 GPC-3.2 GPC-3.2 GPC-3.3 GPC-3.3

Б2.О.01.02(Пд)	Pre-graduate internship	GPC-1.1	GPC-2.1	GPC-3.1			
		GPC-1.2	GPC-2.2	GPC-3.2			
		GPC-1.3	GPC-2.3	GPC-3.3			
		GPC-1.4		GPC-3.4			
Block 3.	State final certification						
Б3.01(Г)	State Exam / Подготовка и сдача	GPC-1.1	GPC-2.1	GPC-3.1	GPC-4.1	GPC-5.1	GPC-6.1
. ,	государственного экзамена	GPC-1.2	GPC-2.2	GPC-3.2	GPC-4.2	GPC-5.2	GPC-6.2
		GPC-1.3	GPC-2.3	GPC-3.3	GPC-4.3	GPC-5.3	GPC-6.3
		GPC-1.4		GPC-3.4	GPC-4.4	GPC-5.4	
Б3.02(Д)	Master Thesis Defence / Защита магистерской	GPC-1.1	GPC-2.1	GPC-3.1	GPC-4.1	GPC-5.1	GPC-6.1
	диссертации	GPC-1.2	GPC-2.2	GPC-3.2	GPC-4.2	GPC-5.2	GPC-6.2
		GPC-1.3	GPC-2.3	GPC-3.3	GPC-4.3	GPC-5.3	GPC-6.3
		GPC-1.4		GPC-3.4	GPC-4.4	GPC-5.4	
ФТД.	Optional subjects						
ФТД.01	Russian language / Русский язык						
ФТД.02	History of Religions in Russia / История религий России						
ФТД.03	Professional Foreign Language (Elective) / Профессиональный иностранный язык (факультатив)						

Code	The name of the disciplines/modules that form			Pro	fessional co	mpetence		
	the competencies of students	PC-1 Able to conduct marketing research, taking into account the	PC-2 Capable of developing,	PC-3 Capable of developing,	PC-4 Capable of developing, implementing and improving the	PC-5 Capable of developing, implementing and improving the	PC-6 Able to manage the marketing	PC-7 Capable of planning and overseeing the marketing

Block 1.	Courses							
Б1.О.01	Base component							
Б1.О.01.01	Managerial economics / Управленческая экономика	PC-1.1 PC-1.2 PC-1.3 PC-1.4	PC-2.1 PC-2.2 PC-2.3 PC-2.4	PC-3.2 PC-3.3				
Б1.О.01.02	Management Research Methodology / Методология исследования проблем управления			PC-3.1 PC-3.2 PC-3.3 PC-3.4	PC-4.1 PC-4.2 PC-4.3 PC-4.4 PC-4.5		PC-6.1 PC-6.2 PC-6.3 PC-6.4 PC-6.5 PC-6.6	
Б1.О.01.03	Corporate governance / Корпоративное управление		PC-2.1 PC-2.2 PC-2.3 PC-2.4			PC-5.1 PC-5.2 PC-5.3 PC-5.4 PC-5.5 PC-5.6		
Б1.О.01.04	Global Strategic Management/ Глобальный стратегический менеджмент				PC-4.1 PC-4.2 PC-4.3 PC-4.4 PC-4.5		PC-6.1 PC-6.2 PC-6.3 PC-6.4 PC-6.5 PC-6.6	

Б1.О.01.ДВ.01	Foreign language in professional activity / Russian as a foreign language in professional activity / Иностранный язык в профессиональной деятельности / Русский язык как иностранный в профессиональной деятельности				
Б1.О.01.ДВ.01.01	Professional Foreign Language / Профессиональный иностранный язык				
Б1.О.01.ДВ.01.02	Professionally Oriented Russian Language / Русский язык в профессиональной деятельности				
Б1.О.02	Variable component				
Б1.О.02.01	Finance organizations / Финансы организаций	PC-2.1 PC-2.2 PC-2.3 PC-2.4		PC-6.1 PC-6.2 PC-6.3 PC-6.4 PC-6.5 PC-6.6	
Б1.О.02.02	Marketing Metrics (Marketing project effectiveness) / Маркетинговые метрики (эффективность маркетинговых проектов)			PC-6.1 PC-6.2 PC-6.3 PC-6.4 PC-6.5 PC-6.6	
Б1.О.02.03	Marketing management in international companies / Оперативное маркетинговое планирование в международных компаниях				
Б1.О.02.04	Marketing Audit / Маркетинговый аудит		PC-5.1 PC-5.2 PC-5.3 PC-5.4 PC-5.5 PC-5.6		

Б1.О.02.05	Production Fragmentation and Cross-Border Value Vhains / Фрагментация производства и трансграничные цепочки стоимости						
Б1.О.02.06	Integrated Marketing communications in international companies / Интегрированные маркетинговые коммуникации в международных компаниях				PC-5.1 PC-5.2 PC-5.3 PC-5.4 PC-5.5 PC-5.6		PC-7.1 PC-7.2 PC-7.3 PC-7.4 PC-7.5 PC-7.6
Б1.О.02.07	Digital Marketing / Диджитал-маркетинг						PC-7.1 PC-7.2 PC-7.3 PC-7.4 PC-7.5 PC-7.6
Б1.О.02.08	International Marketing Strategies / Международные маркетинговые стратегии						
	The part formed by the participants of educational relations						
Б1.В.ДВ.01	Discipline (modules) of choice 1 (DV.1)						
Б1.В.ДВ.01.01	Modern Trends in the International Hotel and Tourism Business / Современные тренды международного гостиничного бизнеса и туризма		PC-2.1 PC-2.2 PC-2.3 PC-2.4				
Б1.В.ДВ.01.02	Corporate Websites: Creation and Administration / Разработка и администрирование корпоративных сайтов	PC-1.1 PC-1.2 PC-1.3 PC-1.4	PC-2.1 PC-2.2 PC-2.3 PC-2.4				PC-7.1 PC-7.2 PC-7.3 PC-7.4 PC-7.5 PC-7.6
Б1.В.ДВ.02	Discipline (modules) of choice 2 (DV.2)						
Б1.В.ДВ.02.01	Content-Marketing / Контент-маркетинг	PC-1.1 PC-1.2 PC-1.3		PC-4.1 PC-4.2 PC-4.3		PC-6.1 PC-6.2 PC-6.3	PC-7.1 PC-7.2 PC-7.3

		PC-1.4			PC-4.4		PC-6.4	PC-7.4
					PC-4.5		PC-6.5	PC-7.5
							PC-6.6	PC-7.6
Б1.В.ДВ.02.02	National and Regional Branding / Национальный			PC-3.1				
	и региональный брендинг			PC-3.2				
				PC-3.3				
				PC-3.4				
Б1.В.ДВ.03	Discipline (modules) of choice 3(DV.3)							
Б1.В.ДВ.03.01	International Economics / Мировая экономика		PC-2.1					
			PC-2.2					
			PC-2.3					
			PC-2.4					
Б1.В.ДВ.03.02	Global Retail Networks / Глобальные розничные сети							
E1 D HD 02 02		DC 1.1	DC 2.1			DC 5.1		+
Б1.В.ДВ.03.03	Global Economic Project in Eurasia / Глобальные	PC-1.1	PC-2.1			PC-5.1		
	экономические проекты в Евразии	PC-1.2	PC-2.2			PC-5.2		
		PC-1.3	PC-2.3			PC-5.3		
		PC-1.4	PC-2.4			PC-5.4		
						PC-5.5		
Б1.В.ДВ.04	Dissipling (modules) of choice 4(DV 4)					PC-5.6		
, ,	Discipline (modules) of choice 4(DV.4)	7011	7001					
Б1.В.ДВ.04.01	Customs and Tariff Regulation / Таможенно-	PC-1.1	PC-2.1					
	тарифное регулирование	PC-1.2	PC-2.2					
		PC-1.3	PC-2.3					
E4 D HD 04 02		PC-1.4	PC-2.4		DG 44			
Б1.В.ДВ.04.02	Russia and its Regions: Geography, Economy and		PC-2.1		PC-4.1			
	Geopolitics / Экономическая география регионов		PC-2.2		PC-4.2			
	России		PC-2.3		PC-4.3			
			PC-2.4		PC-4.4			
E1 D HD 04 02	T /Nf	DC 1.1		DC 2.1	PC-4.5			DC 7.1
Б1.В.ДВ.04.03	International Logistics / Международная	PC-1.1		PC-3.1	PC-4.1			PC-7.1 PC-7.2
	логистика	PC-1.2		PC-3.2	PC-4.2			
		PC-1.3		PC-3.3	PC-4.3			PC-7.3
		PC-1.4		PC-3.4	PC-4.4			PC-7.4
					PC-4.5			PC-7.5
								PC-7.6

Block 2.	Practical part							
Б2.0	Mandatory part							
Б2.О.01	Variable component							
Б2.О.01.01(Н)	Research work	PC-1.1			PC-4.1			
· /		PC-1.2			PC-4.2			
		PC-1.3			PC-4.3			
		PC-1.4			PC-4.4			
					PC-4.5			
Б2.О.01.02(Пд)	Pre-graduate internship	PC-1.1			PC-4.1			
		PC-1.2			PC-4.2			
		PC-1.3			PC-4.3			
		PC-1.4			PC-4.4			
					PC-4.5			
Block 3.	State final certification							
Б3.01(Г)	State Exam / Подготовка и сдача	PC-1.1	PC-2.1	PC-3.1	PC-4.1	PC-5.1	PC-6.1	PC-7.1
	государственного экзамена	PC-1.2	PC-2.2	PC-3.2	PC-4.2	PC-5.2	PC-6.2	PC-7.2
		PC-1.3	PC-2.3	PC-3.3	PC-4.3	PC-5.3	PC-6.3	PC-7.3
		PC-1.4	PC-2.4	PC-3.4	PC-4.4	PC-5.4	PC-6.4	PC-7.4
					PC-4.5	PC-5.5	PC-6.5	PC-7.5
						PC-5.6	PC-6.6	PC-7.6
Б3.02(Д)	Master Thesis Defence / Защита магистерской	PC-1.1	PC-2.1	PC-3.1	PC-4.1	PC-5.1	PC-6.1	PC-7.1
	диссертации	PC-1.2	PC-2.2		PC-4.2	PC-5.2	PC-6.2	PC-7.2
		PC-1.3	PC-2.3	PC-3.3	PC-4.3	PC-5.3	PC-6.3	PC-7.3
		PC-1.4	PC-2.4	PC-3.4	PC-4.4	PC-5.4	PC-6.4	PC-7.4
					PC-4.5	PC-5.5	PC-6.5	PC-7.5
& ID II						PC-5.6	PC-6.6	PC-7.6
ФТД.	Optional subjects							
ФТД.01	Russian language / Русский язык							
ФТД.02	History of Religions in Russia / История религий России							

ФТД.03	Professional Foreign Language (Elective) /				
	Профессиональный иностранный язык				
	(факультатив)				