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**Federal State Autonomous Educational Institution
of Higher Education "Peoples' Friendship University of Russia named after Patrice
Lumumba"**

Faculty of Economics

(name of the main educational unit (OUP)-developer of the EP HE)

Approved at the meeting of the Scientific
Council of the RUDN Protocol No. 1
from " 24 " January 2011 г.

Established by order of RUDN Rector
No. 44-1
dated January 31 , 2011г.

**THE MAIN PROFESSIONAL EDUCATIONAL PROGRAM OF HIGHER EDUCATION
(EP HE)**

**Specialty:
38.04.02 «Management»**

(code and name of the training area/specialty)

**Training program:
International marketing management / Международный маркетинг менеджмент (на
англ.яз)**

(name of the EP HE)

The educational program has been developed in accordance with the requirements of:
OS IN RUDN, approved by the Rector's Order No. 371 dated May 21, 2021.

Education level:

Masters'

(bachelor's degree /specialty/master's degree/residency – enter the necessary)

Graduate qualification:

Master

(graduate qualification in accordance with the order of the Ministry of Education and Science of the Russian Federation No. 1061
dated 12.09.2013)

Education period as per EP HE:

2 years

(full-time education)

(full-time and part-time education)

(part-time education)

Information about the specifics of the implementation of the program:

Approved:

The head of the EP HE
the Candidate of Economics,
prof. A.V. Lukina.

The Chairman
of the MSSP, Ovchinnikova
O.P.

The head of the faculty
, Doctor of Economics,
Prof. Andronova I.V.

(signature)

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1. Goal and mission of the course

The idea of the educational program is to form the basis for strategic and operational changes planning, as well as the educational work variations scale. The mission of the main educational program of higher professional education for the preparation of masters in the direction 38.04.02. "Management" master's degree in International marketing management at the Peoples' Friendship University of Russia is to improve the quality and standard of living in economic systems through a more accurate balancing of the consumers' needs and the capabilities of economic entities to meet them.

The " International marketing management " program main objective meets the state standards of higher education and trains marketing professionals for analytical, organizational, managerial and entrepreneurial activities in various organizations both at international and national level. This implies the presence of skills and abilities in the development and implementation of a marketing strategy in the international and multicultural environment of the modern world. This paradigm implies the formation of a comprehensively trained specialist which possesses the general cultural and professional competencies necessary for work in the field of international marketing and successful competition in the labor market.

Objectives of the 38.04.02. "Management" educational program:

- Satisfaction of consumer needs in high-quality highly professional and in-demand personnel in the field of international marketing in accordance with international professional and national standards;
- Forming the systematic knowledge basis of the specialist competencies necessary for successful professional activity in the field of professional marketing;
- Specialists training in foreign language fluency as a means of professional communication, modern computer technologies, network information resources, basics of economics and management, striving for continuous improvement of their knowledge and keeping up with the dynamic development of science and technology.
- Working capacity in an international team with people of different nationalities, races and faiths;
- Awareness of the social significance of professional activity, education of business and moral culture;
- Forming a harmoniously developed personality and training of a specialist capable of being a leader, working in a team, acting and winning in a competitive environment;
- Integration into the international educational space in order to effectively solve socio-economic problems;
- Education of graduates on the basis of universal values, the formation of horizons, erudition, understanding of public culture, aesthetic perception of the world, scientific thinking, sociability, corporate ethics, the ability to conduct discussions and defend their own opinions, understanding of global trends in socio-economic development of society.

2. RELEVANCE, SPECIFICITY, UNIQUENESS OF THE EDUCATIONAL PROGRAM

The current master's degree contributes to the international competitiveness and development of the university's potential.

The "International marketing management " program is designed to provide the necessary skills for successful work in the environment of modern international marketing, to teach students to solve specific marketing tasks in the context of global competition. Graduates of the program will be able to work effectively in the marketing services and departments of leading Russian and multinational companies, take part in the development and implementation of marketing strategies of these companies. Their professional activity will be provided with the acquired competencies in the field of strategic marketing, electronic marketing, international branding, promotion programs that take into account the specifics of specific national markets.

The training is carried out using various educational technologies, such as the implementation of the program by several higher education organizations, using a network form, the implementation of training according to an individual curriculum, including accelerated learning. Training in this OP implies a comprehensive study of markets from the point of view of their B2C and B2B marketing, management of the architecture of distribution channels, trends in consumer behavior, features of marketing communications, organizational structures and the market environment.

This program is aimed at integrating international experience in the promotion of goods and services with the practice of market activities of well-known foreign and domestic companies in the Russian economy. Students are given the opportunity to master special sections of marketing at an advanced level, including marketing audit, strategic alliances (co-branding), marketing metrics, corporate website development, crowdsourcing, trade marketing, global retail networks, etc.

The practical orientation of the program is realized by conducting a large number of master classes, actively involving marketing specialists from Russian and international companies in teaching.

The modular principle was chosen as the main principle of implementing the OP of this specialization and developing the necessary professional competencies. E-learning and distance learning are also used, if necessary, especially in educational activities with people with disabilities and persons with disabilities.

The program encourages students and teachers to constantly participate in scientific and practical research in order to better study important issues of modern business, dive into issues of interest and realize the world as a multicultural and constantly changing structure. This implies theoretical and applied research on a wide range of marketing areas in cooperation with practitioners, politicians and the general intellectual community.

3. THE LABOR MARKET NEEDS SATISFIED BY THE CURRENT PROGRAM

Most companies are aware of the need for marketing. Vacancies in this field constantly arise in various variants around the world, including: marketing manager, marketing research and audit, advertising and PR manager, event planning, marketing analysis, etc.

The market of goods and services is becoming wider and more diverse, competition in all spheres is noticeably increasing. Promotion technologies and sales methods become more complicated every year, simple solutions gradually stop working. A marketer becomes an indispensable employee in almost any company. A marketer is a specialist who analyzes the target audience, the market of goods and services, competitors, and based on this develops a product development strategy to increase its recognition and attractiveness.

Potential employers of graduates of the Master's program in International marketing management are private and public companies involved in the market economy and in need of a conscious approach to the implementation of their behavior strategy in the modern world and national economy. Graduates of the program can hold the following positions: project manager in the target area (group, department, center for the development and implementation of marketing activities, marketing plans, development programs); market manager; brand manager; marketing manager; marketing analyst; specialist in international marketing, etc.

Advantages of the marketing profession:

- A sought-after profession in the labor market. It is difficult to sell anything without marketing efforts, so specialists in the labor market are in great demand in various fields of activity.
- Ample opportunities for career growth. A large number of specializations are concentrated in marketing, you can find a profession based on your strong skills. And you can also quickly grow not only to the head of the department, but also to the director of the company.
- Creative work. The tasks of developing promotion strategies and building communication channels are never identical in different companies. Also, the specialist often uses non-standard thinking and experiments in his work.

4. SPECIAL REQUIREMENTS FOR POTENTIAL APPLICANTS

The applicant must have a state-issued document on higher education and qualifications.

The University admits citizens of the Russian Federation, foreign citizens and stateless persons (hereinafter referred to as citizens, applicants, applicants) to study under educational programs of higher education on the basis of the Rules of Admission to the Federal State Autonomous Educational Institution of Higher Education "Peoples' Friendship University of Russia" to study under educational programs of higher education - bachelor's degree programs, specialty programs, master's degree programs for the next academic year.

The entrance test to the Master's degree program of the Faculty of Economics of the RUDN is conducted in the form of a portfolio (competition of documents), in accordance with the schedule approved by the order of the Rector of the RUDN.

To pass the competitive selection, applicants submit two sets of documents: the first package forms the applicant's personal file and contains the documents specified in the Admission Rules for applicants to higher education educational programs – master's degree programs in 2022 (hereinafter – the Rules). The second package is actually a portfolio.

The portfolio competition is conducted by the examination commission on the basis of the following positions, confirmed by the documents submitted by the applicant:

1) Education

- Documents on basic education
- Must be submitted: a diploma of higher education (bachelor's degree, specialty or master's degree) and the corresponding appendix to it.

2) Design and practical activities and/or scientific activities

- Practical experience is confirmed by a copy of the employment record or a copy of the employment contract.

- Scientific works published or accepted for publication (articles, abstracts) are confirmed by providing originals, or a link to an open source, or a certificate from the editorial office on acceptance for publication.

- Reports at international and Russian conferences, scientific seminars, scientific schools, etc. are confirmed by providing the conference program or a link to the conference program on the Internet.

- Participation in research projects, academic grants is confirmed by the project data (name, grant number, fund) and contact details of the project manager.

3) Personal achievements

- Diplomas and certificates of winners and laureates of Olympiads and competitions of scientific works are confirmed by the provision of original diplomas (certificates) for the certification of copies by the staff of the Admissions Committee. The main diploma (certificate) is indicated, which is evaluated by the commission.

- Foreign internships are confirmed by a certificate or an e-mail from the educational institution where the internship took place. Supplemented with a list of courses attended.

- Nominal scholarships are confirmed by a certificate from the dean's office or a certificate from the foundation or a list of winners of the scholarship competition from an open source.

4) The level of language training

- It is confirmed by an international certificate (IELTS, SAE, BEC), a certificate of advanced training in a foreign language, a diploma of a translator in the field of professional communication

5) Motivation letter

The motivation letter should provide answers to the following questions:

- Why did you choose this master's program?
- What in your basic education do you consider the most useful for further activities (courses, practices, skills, abilities, knowledge)?
- What do you expect from studying for a master's degree? Which areas of computational linguistics are most interesting to you?
- What would you like to do after the master's degree?

For each of the portfolio positions, an applicant can get from 0 to the maximum possible 20 points (even if more points are scored according to a set of criteria), which in total for a portfolio with a maximum score can be 100 points.

The lower limit of the portfolio assessment based on the submitted documents is 30 points. Applicants who have received a lower grade are not allowed to participate in the competitive selection.

5. IMPLEMENTATION FEATURES OF THE CURRENT PROGRAM

5.1. EP HE is implemented with elements of e-learning/distance learning technologies – namely RUDN TUIS and Yandex 360.

5.2. The language of implementation of the EP HE – Educational activities under the Master's program are carried out in English.

5.3. The program can be adapted for teaching disabled people and persons with disabilities. When teaching disabled people and persons with disabilities, e-learning and distance learning technologies should provide for the possibility of receiving and transmitting information in forms accessible to them.

5.4. EP HE is implemented by the FGAEF HE Russian Peoples' Friendship University named after Patrice Lumumba (RUDN University).

5.5. Information about the planned bases for conducting training/production internships and (or) research

Internship*	The internship company (name of the organization, location)
Educational internship Research work (on obtaining primary skills of research work)	FGAEF HE "Peoples' Friendship University of Russia named after Patrice Lumumba".
Pre-graduate internship	Foton Motor Ltd, T2 Mobile, Mars Ltd, Gloria Jeans company, Ruskart ltd.
Internship. Research work	FGAEF HE "Peoples' Friendship University of Russia named after Patrice Lumumba ".

* - The type of practice (educational / industrial) is indicated, the type of practice is its name (introductory, technological, research, pre-graduate, etc.), the method of conducting (stationary / field).

6. GRADUATE PROFESSIONAL ACTIVITY CHARACTERISTICS

6.1. Graduate that has mastered the program can carry out his professional activities in the following patterns:

- Management of the organization's marketing activities;
- Development and implementation of marketing programs using the tools of the marketing mix;
- The technology of conducting marketing research using the tools of the marketing mix

The objects of professional activity of graduates who have mastered the Master's degree program are:

marketing management processes in companies of various organizational and legal forms, as well as sizes (small, medium, large businesses).

6.2. Tasks of professional activity.

A graduate who has mastered the master's degree program, in accordance with the type (types) of professional activity that the master's degree program is focused on, is ready to solve the following professional tasks:

information and analytical activities:

search, analysis and evaluation of information for the preparation and adoption of marketing decisions; analysis of existing forms of promotion and organization of the sales system, development and justification of proposals for its improvement;

organizational and managerial activities:

management of companies, commercial and marketing departments and teams aimed at bringing new products to the market; development of marketing strategies for high-tech products

6.3. The list of generalized labor functions and labor functions related to the professional activity of an EP HE graduate, according to which the program has been developed*

Code and name of Prof. standard	Generalized labor functions			Labor functions		
	Code	Name	Qualification requirement	Name	Code	Level of qualification
08.035 Professorial standard "Marketer". Approved by Order of the Ministry of Labor and Social Protection of the Russian Federation dated November 8, 2023 N 790n.	A	The technology of conducting marketing research using the tools of the marketing complex	6	Preparation for marketing research	A/01.6	6
				Conducting marketing research using the tools of the marketing mix	A/02.6	6
08.035 Professorial standard "Marketer". Approved by Order of the Ministry of Labor and Social Protection of the Russian Federation dated November 8, 2023 N 790n.	B	Development and implementation of marketing programs using the tools of the marketing mix	7	Development, testing and implementation of innovative goods (services), creation of intangible assets (brands) and their management in the organization	B/01.7	7
				Development, implementation and improvement of pricing policy in the organization	B/02.7	7
				Development, implementation and improvement of the distribution system (distribution) and sales policy in the organization	B/03.7	7
				Development, implementation and improvement of the marketing communications		

Code and name of Prof. standard	Generalized labor functions			Labor functions		
	Code	Name	Qualification requirement	Name	Code	Level of qualification
				system in the organization	B/04.7	7
08.035 Professorial standard "Marketer". Approved by Order of the Ministry of Labor and Social Protection of the Russian Federation dated November 8, 2023 N 790n.	C	Management of marketing activities of the organization	8	Formation of the marketing strategy of the organization Planning and control of the organization's marketing activities	C/01.8 C/02.8	8

* - the formulation of labor functions is taken from the relevant Professional Standards (if available).

7. THE RESULT REQUIREMENTS OF MASTERING THE PROGRAM

7.1 Upon completion of the EP HE, the graduate must have the following universal competencies (GC):

General competencies

Code and name	Code and name of the competence achievement indicator
GC-1. Able to search for and critically analyze problematic situations based on a systematic approach, and develop an action strategy.	GC-1.1. Analyzes the task, highlighting its basic components.
	GC-1.2. Defines and ranks the information required to solve the task.
	GC-1.3. Searches for information to solve a given task using various types of queries.
	GC-1.4. Suggests solutions to the problem, analyzes the possible consequences of their use.
	GC-1.5. Analyzes ways to solve problems of a philosophical, moral and personal nature based on the use of basic philosophical ideas and categories in their historical development and socio-cultural context.
GC-2. Able to manage a project at all stages of its lifecycle.	GC-2.1. Formulates a problem, the solution of which is directly related to the achievement of the project goal.
	GC-2.2. Defines the links between the tasks set and the expected results of their solution.

	GC-2.3. Within the framework of the tasks set, determines the available resources and limitations, as well as the applicable legal norms.
	GC-2.4. Analyzes the timetable for the implementation of the project as a whole and chooses the best way to solve the tasks, based on the applicable legal norms and available resources and limitations.
	GC-2.5. Monitors the progress of the project, adjusts the schedule in accordance with the results of the control.
GC-3. Able to organize and manage the work of the team, developing a team strategy to achieve the set goal.	GC-3.1. Defines the role in the team based on the strategy of cooperation to achieve the set goal.
	GC-3.2. Formulates and takes into account in its activities the behavioral characteristics of groups of people, identified depending on the set goal.
	GC-3.3. Analyzes the possible consequences of personal actions and plans actions to achieve the desired result.
	GC-3.4. Exchanges information, knowledge and experience with team members.
	GC-3.5. Argues his point of view about using the ideas of other team members to achieve his goal.
	GC-3.6. Participates in teamwork to complete assignments.
GC-4. Able to apply modern communication technologies in the official language of the Russian Federation and a foreign language(s) for academic and professional interaction.	GC-4.1. Chooses the style of business communication, depending on the language of communication, the purpose and conditions of the partnership.
	GC-4.2. Adapts speech, communication style and sign language to interaction situations.
	GC-4.3. Searches for the necessary information to solve standard communication tasks in Russian and a foreign language.
	GC-4.4. Conducts business correspondence in Russian and a foreign language, taking into account the stylistics of official and unofficial letters and socio-cultural differences in the format of correspondence.
	GC-4.5. Uses dialogue for cooperation in academic communication, taking into account the personality of the interlocutors, their communication and speech strategies and tactics, and the degree of formality of the situation.

	GC-4.6. Forms and argues his own assessment of the main ideas of the participants in the dialogue (discussion) in accordance with the needs of joint activities.
GC-5. Able to analyze and take into account the diversity of cultures in the process of intercultural interaction.	GC-5.1. Interprets the history of Russia in the context of world historical development.
	GC-5.2. Finds and uses information about cultural peculiarities and traditions of various social groups in social and professional communication.
	GC-5.3. Takes into account the historical heritage and socio-cultural traditions of various social groups, ethnic groups and faiths, including world religions, philosophical and ethical teachings, in social and professional communication on a given topic.
	GC-5.4. Collects information on a given topic, taking into account the ethnic groups and faiths that are most widely represented at the research sites.
	GC-5.5. Substantiates the specifics of project and team activities with representatives of other ethnic groups and (or) faiths.
	GC-5.6. Adheres to the principles of non-discriminatory interaction in personal and mass communication in order to fulfill professional tasks and enhance social integration.
GC-6. Able to identify and implement the priorities of his own activities and ways to improve them based on self-assessment.	GC-6.1. Controls the amount of time spent on specific activities.
	GC-6.2. Develops time management tools and methods for specific tasks, projects, and goals.
	GC-6.3. Analyzes your resources and their limits (personal, situational, temporary, etc.) to successfully complete the task.
	GC-6.4. Assigns tasks to long-, medium-, and short-term ones based on the relevance and analysis of resources for their implementation.
GC-7. Capable of using digital technologies and methods of searching, processing, analyzing, storing and presenting information (in a professional field) in the digital economy and modern corporate information culture.	GC-7.1. Searches for the necessary sources of information and data, perceives, analyzes, remembers and transmits information using digital means, as well as using algorithms when working with data obtained from various sources in order to effectively use the information received to solve problems.
	GC-7.2. Evaluates information, its reliability, and draws logical conclusions based on incoming information and data.

7.2 Upon completion of the EP HE , the graduate must have the following general

professional competencies (GPC-):

Code and name	Code and name of the competence achievement indicator
<p>GPC-1. Able to solve professional problems based on knowledge (at an advanced level) of economic, organizational and managerial theory, innovative approaches, generalization and critical analysis of management practices.</p>	GPC-1.1. Has fundamental knowledge in the field of management.
	GPC-1.2. Is able to use the fundamental knowledge of economic, organizational and managerial theory for the successful performance of professional activities.
	GPC-1.3. Applies innovative approaches to solving management tasks, taking into account the generalization and critical analysis of best management practices.
	GPC-1.4. Has the skills of reasonable choice of methods for solving practical and research problems.
<p>GPC-2. Able to apply modern techniques and methods of data collection, advanced methods of their processing and analysis, including the use of intelligent information and analytical systems, in solving management and research tasks.</p>	GPC-2.1. Owns modern techniques and methods of data collection, methods of search, processing, analysis and evaluation of information for solving management tasks.
	GPC-2.2. Analyzes and simulates management processes in order to optimize the organization's activities.
	GPC-2.3. Uses modern digital systems and methods in solving management and research tasks.
<p>GPC-3. Able to independently make sound organizational and managerial decisions, evaluate their operational and organizational effectiveness, and social significance, ensure their implementation in a complex (including cross-cultural) and dynamic environment.</p>	GPC-3.1. Knows the methods of making optimal management decisions in a dynamic business environment.
	GPC-3.2. Makes sound organizational and managerial decisions.
	GPC-3.3. Evaluates operational and organizational effectiveness and social significance of organizational and managerial decisions.
	GPC-3.4. Ensures the implementation of organizational and managerial decisions in a complex (including cross-cultural) and dynamic environment.
<p>GPC-4. Able to lead project and process activities in an organization using modern management practices, leadership and communication skills, identify and evaluate new market opportunities, develop strategies for creating and developing innovative areas of activity and their corresponding business models of organizations.</p>	GPC-4.1. Uses modern methods, technologies and tools for managing project and process activities in the company.
	GPC-4.2. Applies modern management practices, leadership and communication skills in process and project activities.
	GPC-4.3. Identifies and evaluates new market opportunities for the development of innovative activities of the company.

	GPC-4.4. Develops company development strategies and corresponding business models based on the use of modern business positioning methods.
GPC-5. Able to summarize and critically evaluate scientific research in management and related fields, to carry out research projects.	GPC-5.1. Able to develop a plan for scientific research in the field of management based on the assessment and generalization of the results of scientific works of domestic and foreign scientists.
	GPC-5.2. Uses modern methods, technologies and tools for collecting information, processing it and critically evaluating the results of scientific research in management.
	GPC-5.3. Has the skills to generalize and formulate conclusions, develop recommendations based on the results of scientific research in the field of management.
	GPC-5.4. Participates in the implementation of research projects in the field of management and related industries.
GPC-6. Able to critically evaluate the possibilities of digital technologies for solving professional tasks, work with digital data, evaluate their sources and relevance.	GPC-6.1. Proficient in digital technologies for the successful solution of professional tasks.
	GPC-6.2. Is able to work with digital data, evaluate their sources and relevance.
	GPC-6.3. Is able to use general or specialized application software packages designed to perform professional tasks.

7.3 List of professional competencies (PC)* that a graduate who has fully mastered EP HE:

Code and name	Code and name of the competence achievement indicator
PC-1. Capable of conducting marketing research taking into account the influence of the international marketing environment using the tools of a modified marketing package corresponding to the latest global trends.	PC-1.1. Knows the goals, stages and procedures of marketing research.
	PC-1.2. Is able to work with digital data, evaluate their sources and relevance.
	PC-1.3. Is able to evaluate the economic and social effectiveness of marketing research.
	PC-1.4. Knows the principles of interpretation of the results of scientific research in professional activity.

<p>PC-2. Capable of developing and implementing innovative goods and intangible assets and managing them in the company's international markets.</p>	<p>PC-2.1. Knows how to choose innovations in the field of professional activity (commercial, or marketing, or advertising, or logistics, or commodity science).</p>
	<p>PC-2.2. Is able to work with digital data, evaluate their sources and relevance.</p>
	<p>PC-2.3. Is able to analyze and evaluate their economic efficiency of innovative products.</p>
	<p>PC-2.4. Has the methods of developing and evaluating the effectiveness of innovative trade and technological, or marketing, or logistics, or advertising technologies.</p>
<p>PC-3. Capable of developing, implementing and improving pricing strategies in international markets.</p>	<p>PC-3.1. Knows the main strategic and tactical aspects of setting prices in the channel of commodity movement in international markets.</p>
	<p>PC-3.2. Knows the specifics of pricing for tangible and intangible goods on international markets.</p>
	<p>PC-3.3. Is able to develop a pricing strategy taking into account market factors in international markets.</p>
	<p>PC-3.4. Organizes the activities of creative teams (teams) to solve organizational and managerial tasks and manages them.</p>
<p>PC-4. Capable of developing, implementing and improving the distribution system and sales policy in international markets.</p>	<p>PC-4.1. Knows the components of the commodity distribution system in the market, their essence, conditions, features of the organization, functioning and ways to minimize costs in international markets.</p>
	<p>PC-4.2. Knows the main forms of the company's entry into the international market.</p>
	<p>PC-4.3. Is able to manage the processes of supply and distribution of goods in the industry markets of the international level.</p>
	<p>PC-4.4. Has the skills of modeling and designing the company's activities in the international markets of goods and services.</p>
	<p>PC-4.5. Knows the main channels of distribution and promotion of goods in international marketing.</p>

<p>PC-5. Capable of developing, implementing and improving the marketing communications system of an international company.</p>	<p>PC-5.1. Knows the main formats of marketing communications in international markets.</p>
	<p>PC-5.2. Knows the specifics of working with different promotion tools at the international level.</p>
	<p>PC-5.3. Knows how to navigate modern methods of promotion in international markets.</p>
	<p>PC-5.4. Is able to develop strategic marketing solutions in the field of advertising.</p>
	<p>PC-5.5. Knows how to make an advertising campaign plan.</p>
	<p>PC-5.6. Has the skills to evaluate the effectiveness of the promotion strategy in international markets.</p>
<p>PC-6. Able to manage the marketing activities of an international company.</p>	<p>PC-6.1. Knows the specifics of working with various international marketing tools.</p>
	<p>PC-6.2. Knows the basics of international sales, international marketing communication.</p>
	<p>PC-6.3. Is able to apply methods of evaluating the effectiveness of solutions in the field of international marketing.</p>
	<p>PC-6.4. Is able to analyze the actions of international partner companies.</p>
	<p>PC-6.5. Possesses analytical, system and communication skills to conduct successful activities in a rapidly changing international marketing environment.</p>
	<p>PC-6.6. Has the skills of a creative approach to the problems of developing and implementing international marketing strategies of the company.</p>
<p>PC-7. Capable of planning and controlling the marketing activities of an international company.</p>	<p>PC-7.1. Knows the stages of international strategic planning.</p>
	<p>PC-7.2. Knows the criteria for determining the key indicators used in planning the marketing activities of the enterprise at the international level.</p>
	<p>PC-7.3. Is able to form marketing plans.</p>

	PC-7.4. Is able to develop the main business processes of the enterprise related to marketing activities.
	PC-7.5. Knows the methods of development and implementation of marketing programs.
	PC-7.6. Knows the methods of making tactical and operational decisions in the management of marketing activities of the enterprise.

* - PC formulates the program developer taking into account the requirements of professional standards and orientation EP HE.

9. The matrix of students' competences formed during the development of the EP HE "Management", 38.04.02 " International marketing management "

		General competence						
Code	The name of the disciplines/modules that form the competencies of students	GC-1. Able to search for and critically analyze problematic situations based on a systematic approach, and develop an action strategy.	GC-2. Able to manage a project at all stages of its lifecycle.	GC-3. Able to organize and manage the work of the team, developing a team strategy to achieve the set goal.	GC-4. Able to apply modern communication technologies in the official language of the Russian Federation and a foreign language(s) for academic and professional interaction.	GC-5. Able to analyze and take into account the diversity of cultures in the process of intercultural interaction.	GC-6. Able to identify and implement the priorities of his own activities and ways to improve them based on self-assessment.	GC-7. Capable of using digital technologies and methods of searching, processing, analyzing, storing and presenting information (in a professional field) in the digital economy and modern corporate information culture.

Block 1.	Courses							
Б1.О.01	Basic component							
Б1.О.01.01	Managerial Economics / Управленческая экономика	GC-1.1 GC-1.2 GC-1.3 GC-1.4 GC-1.5						
Б1.О.01.02	Management Research Methodology / Методология исследования проблем управления	GC-1.1 GC-1.2 GC-1.3 GC-1.4 GC-1.5						
Б1.О.01.03	Corporate Governance / Корпоративное управление	GC-1.1 GC-1.2 GC-1.3 GC-1.4 GC-1.5						
Б1.О.01.04	Global Strategic Management / Глобальный стратегический менеджмент	GC-1.1 GC-1.2 GC-1.3 GC-1.4 GC-1.5						
Б1.О.01.ДВ.01	Foreign language in professional activity / Russian as a foreign language in professional activity				GC-4.1 GC-4.2 GC-4.3 GC-4.4 GC-4.5 GC-4.6	GC-5.1 GC-5.2 GC-5.3 GC-5.4 GC-5.5 GC-5.6		
Б1.О.01.ДВ.01.01	Professional Foreign Language / Профессиональный иностранный язык				GC-4.1 GC-4.2 GC-4.3 GC-4.4 GC-4.5 GC-4.6	GC-5.1 GC-5.2 GC-5.3 GC-5.4 GC-5.5 GC-5.6		

Б1.О.01.ДВ.01.02	Professionally Oriented Russian Language / Русский язык в профессиональной деятельности				GC-4.1 GC-4.2 GC-4.3 GC-4.4 GC-4.5 GC-4.6			
Б1.О.02	Variable component							
Б1.О.02.01	Corporate Finance / Финансы организаций		GC-2.1 GC-2.2 GC-2.3 GC-2.4 GC-2.5				GC-6.1 GC-6.2 GC-6.3 GC-6.4	
Б1.О.02.02	Marketing Management in International Companies / Управление маркетингом в международных компаниях		GC-2.1 GC-2.2 GC-2.3 GC-2.4 GC-2.5					
Б1.О.02.03	Consumer Behavior in International Markets / Поведение потребителей на международных рынках					GC-5.1 GC-5.2 GC-5.3 GC-5.4 GC-5.5 GC-5.6		
Б1.О.02.04	International Marketing Strategies / Международные маркетинговые стратегии						GC-6.1 GC-6.2 GC-6.3 GC-6.4	
Б1.О.02.05	Distribution Chain Management / Управление цепями дистрибуции		GC-2.1 GC-2.2 GC-2.3 GC-2.4 GC-2.5					
Б1.О.02.06	Integrated Marketing Communications in International Companies / Интегрированные маркетинговые коммуникации в международных компаниях					GC-5.1 GC-5.2 GC-5.3 GC-5.4 GC-5.5		

						GC-5.6		
Б1.О.02.07	Artificial Intelligence in the Professional Activity of a Marketer in a Digital International Environment / Искусственный интеллект в профессиональной деятельности маркетолога в цифровой международной среде							
Б1.О.02.08	International Product Design Patterns / Международные аспекты разработки продукта							GC-7.1 GC-7.2
Б1.О.03	Project activity module						GC-6.1 GC-6.2 GC-6.3 GC-6.4	GC-7.1 GC-7.2
Б1.О.03.01	Individual Project for International Marketing Strategies/ Индивидуальный проект по международным маркетинговым стратегиям						GC-6.1 GC-6.2 GC-6.3 GC-6.4	
Б1.О.03.02	Interdisciplinary Group Project on International Aspects of Product Development / Междисциплинарный групповой проект по международным аспектам разработки продукта							GC-7.1 GC-7.2
The part formed by the participants of educational relations								
Б1.В.ДВ.01	Elective disciplines (modules) 1 (DV.1)		GC-2.1 GC-2.2 GC-2.3 GC-2.4 GC-2.5					
Б1.В.ДВ.01.01	Brand Portfolio Management in International Markets / Управление портфелем брендов на международных рынках		GC-2.1 GC-2.2 GC-2.3					

			GC-2.4 GC-2.5					
Б1.В.ДВ.01.02	Branding in International Companies / Брендинг в международных компаниях		GC-2.1 GC-2.2 GC-2.3 GC-2.4 GC-2.5					
Б1.В.ДВ.02	Elective disciplines (modules) 2 (DV.2)			GC-3.1 GC-3.2 GC-3.3 GC-3.4 GC-3.5 GC-3.6				
Б1.В.ДВ.02.01	Direct Marketing in International Environment / Прямой маркетинг в международной среде			GC-3.1 GC-3.2 GC-3.3 GC-3.4 GC-3.5 GC-3.6				
Б1.В.ДВ.02.02	Marketing in Manufacturing / Индустриальный маркетинг			GC-3.1 GC-3.2 GC-3.3 GC-3.4 GC-3.5 GC-3.6				
Б1.В.ДВ.03	Elective disciplines (modules) 3 (DV.3)	GC-1.1 GC-1.2 GC-1.3 GC-1.4 GC-1.5						
Б1.В.ДВ.03.01	Regulation of Marketing Activities in International Markets / Регулирование маркетинговой деятельности на международных рынках	GC-1.1 GC-1.2 GC-1.3 GC-1.4 GC-1.5						

Б1.В.ДВ.03.02	Service Marketing / Сервисный маркетинг	GC-1.1 GC-1.2 GC-1.3 GC-1.4 GC-1.5						
Б1.В.ДВ.03.03	Macromarketing / Макромаркетинг	GC-1.1 GC-1.2 GC-1.3 GC-1.4 GC-1.5						
Б1.В.ДВ.04	Elective disciplines (modules) 4 (DV.4)							GC-7.1 GC-7.2
Б1.В.ДВ.04.01	Situational Analysis and its International Application Practice / Ситуационный анализ и международная практика его применения							GC-7.1 GC-7.2
Б1.В.ДВ.04.02	Marketing Analytics / Маркетинговая аналитика							GC-7.1 GC-7.2
Блок 2.Практика								
Обязательная часть								
Б2.О.01	Variable component							
Б2.О.01.01(Н)	Research Work / Научно-исследовательская работа	GC-1.1 GC-1.2 GC-1.3 GC-1.4 GC-1.5	GC-2.1 GC-2.2 GC-2.3 GC-2.4 GC-2.5				GC-6.1 GC-6.2 GC-6.3 GC-6.4	GC-7.1 GC-7.2
Б2.О.01.02(Пд)	Pre-Degree Internship / Преддипломная практика	GC-1.1 GC-1.2 GC-1.3 GC-1.4 GC-1.5	GC-2.1 GC-2.2 GC-2.3 GC-2.4 GC-2.5	GC-3.1 GC-3.2 GC-3.3 GC-3.4 GC-3.5 GC-3.6	GC-4.1 GC-4.2 GC-4.3 GC-4.4 GC-4.5 GC-4.6	GC-5.1 GC-5.2 GC-5.3 GC-5.4 GC-5.5 GC-5.6	GC-6.1 GC-6.2 GC-6.3 GC-6.4	GC-7.1 GC-7.2
Блок 3.Государственная итоговая								

аттестация								
БЗ.01(Г)	State Exam / Подготовка и сдача государственного экзамена	GC-1.1 GC-1.2 GC-1.3 GC-1.4 GC-1.5	GC-2.1 GC-2.2 GC-2.3 GC-2.4 GC-2.5	GC-3.1 GC-3.2 GC-3.3 GC-3.4 GC-3.5 GC-3.6	GC-4.1 GC-4.2 GC-4.3 GC-4.4 GC-4.5 GC-4.6	GC-5.1 GC-5.2 GC-5.3 GC-5.4 GC-5.5 GC-5.6	GC-6.1 GC-6.2 GC-6.3 GC-6.4	GC-7.1 GC-7.2
БЗ.02(Д)	Master Thesis Defence / Защита магистерской диссертации	GC-1.1 GC-1.2 GC-1.3 GC-1.4 GC-1.5	GC-2.1 GC-2.2 GC-2.3 GC-2.4 GC-2.5	GC-3.1 GC-3.2 GC-3.3 GC-3.4 GC-3.5 GC-3.6	GC-4.1 GC-4.2 GC-4.3 GC-4.4 GC-4.5 GC-4.6	GC-5.1 GC-5.2 GC-5.3 GC-5.4 GC-5.5 GC-5.6	GC-6.1 GC-6.2 GC-6.3 GC-6.4	GC-7.1 GC-7.2
ФТД. Факультативны е дисциплины								
ФТД.01	Professional Foreign Language (elective) / Профессиональный иностранный язык (факультатив)				GC-4.1 GC-4.2 GC-4.3 GC-4.4 GC-4.5 GC-4.6	GC-5.1 GC-5.2 GC-5.3 GC-5.4 GC-5.5 GC-5.6		
ФТД.02	Russian Language in Professional Activity (elective) / Русский язык в профессиональной деятельности (факультатив)				GC-4.1 GC-4.2 GC-4.3 GC-4.4 GC-4.5 GC-4.6	GC-5.1 GC-5.2 GC-5.3 GC-5.4 GC-5.5 GC-5.6		

		General professional competence
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Code	The name of the disciplines/modules that form the competencies of students	GPC-1. Able to solve professional problems based on knowledge (at an advanced level) of economic, organizational and managerial theory, innovative approaches, generalization and critical analysis of management practices.	GPC-2. Able to apply modern techniques and methods of data collection, advanced methods of their processing and analysis, including the use of intelligent information and analytical systems, in solving management and research tasks.	GPC-3. Able to independently make sound organizational and managerial decisions, evaluate their operational and organizational effectiveness, and social significance, ensure their implementation in a complex (including cross-cultural) and dynamic environment.	GPC-4. Able to lead project and process activities in an organization using modern management practices, leadership and communication skills, identify and evaluate new market opportunities, develop strategies for creating and developing innovative areas of activity and their corresponding business models of organizations.	GPC-5. Able to summarize and critically evaluate scientific research in management and related fields, to carry out research projects.	GPC-6. Able to critically evaluate the possibilities of digital technologies for solving professional tasks, work with digital data, evaluate their sources and relevance.
Block 1.	Courses						
Б1.О.01	Basic component						

Б1.О.01.01	Managerial Economics / Управленческая экономика	GPC-1.1 GPC-1.2 GPC-1.3 GPC-1.4					
Б1.О.01.02	Management Research Methodology / Методология исследования проблем управления					GPC-5.1 GPC-5.2 GPC-5.3 GPC-5.4	
Б1.О.01.03	Corporate Governance / Корпоративное управление	GPC-1.1 GPC-1.2 GPC-1.3 GPC-1.4		GPC-3.1 GPC-3.2 GPC-3.3 GPC-3.4			
Б1.О.01.04	Global Strategic Management / Глобальный стратегический менеджмент		GPC-2.1 GPC-2.2 GPC-2.3	GPC-3.1 GPC-3.2 GPC-3.3 GPC-3.4	GPC-4.1 GPC-4.2 GPC-4.3 GPC-4.4		
Б1.О.01.ДВ.01	Foreign language in professional activity / Russian as a foreign language in professional activity						
Б1.О.01.ДВ.01.01	Professional Foreign Language / Профессиональный иностранный язык						
Б1.О.01.ДВ.01.02	Professionally Oriented Russian Language / Русский язык в профессиональной деятельности						
Б1.О.02	Variable component						
Б1.О.02.01	Corporate Finance / Финансы организаций	GPC-1.1 GPC-1.2 GPC-1.3 GPC-1.4					
Б1.О.02.02	Marketing Management in International Companies / Управление маркетингом в международных компаниях				GPC-4.1 GPC-4.2 GPC-4.3 GPC-4.4		

Б1.О.02.03	Consumer Behavior in International Markets / Поведение потребителей на международных рынках		GPC-2.1 GPC-2.2 GPC-2.3				
Б1.О.02.04	International Marketing Strategies / Международные маркетинговые стратегии			GPC-3.1 GPC-3.2 GPC-3.3 GPC-3.4			
Б1.О.02.05	Distribution Chain Management / Управление цепями дистрибуции					GPC-5.1 GPC-5.2 GPC-5.3 GPC-5.4	
Б1.О.02.06	Integrated Marketing Communications in International Companies / Интегрированные маркетинговые коммуникации в международных компаниях	GPC-1.1 GPC-1.2 GPC-1.3 GPC-1.4					
Б1.О.02.07	Artificial Intelligence in the Professional Activity of a Marketer in a Digital International Environment / Искусственный интеллект в профессиональной деятельности маркетолога в цифровой международной среде						GPC-6.1 GPC-6.2 GPC-6.3
Б1.О.02.08	International Product Design Patterns / Международные аспекты разработки продукта				GPC-4.1 GPC-4.2 GPC-4.3 GPC-4.4		
Б1.О.03	Project activity module			GPC-3.1 GPC-3.2 GPC-3.3 GPC-3.4	GPC-4.1 GPC-4.2 GPC-4.3 GPC-4.4		
Б1.О.03.01	Individual Project for International Marketing Strategies/ Индивидуальный проект по международным маркетинговым стратегиям			GPC-3.1 GPC-3.2 GPC-3.3 GPC-3.4			
Б1.О.03.02	Interdisciplinary Group Project on International Aspects of Product Development / Междисциплинарный групповой проект по международным аспектам разработки продукта				GPC-4.1 GPC-4.2 GPC-4.3 GPC-4.4		

The part formed by the participants of educational relations							
Б1.В.ДВ.01	Elective disciplines (modules) 1 (DV.1)						
Б1.В.ДВ.01.01	Brand Portfolio Management in International Markets / Управление портфелем брендов на международных рынках						
Б1.В.ДВ.01.02	Branding in International Companies / Брендинг в международных компаниях						
Б1.В.ДВ.02	Elective disciplines (modules) 2 (DV.2)						
Б1.В.ДВ.02.01	Direct Marketing in International Environment / Прямой маркетинг в международной среде						
Б1.В.ДВ.02.02	Marketing in Manufacturing / Индустриальный маркетинг						
Б1.В.ДВ.03	Elective disciplines (modules) 3 (DV.3)						
Б1.В.ДВ.03.01	Regulation of Marketing Activities in International Markets / Регулирование маркетинговой деятельности на международных рынках						
Б1.В.ДВ.03.02	Service Marketing / Сервисный маркетинг						

Б1.В.ДВ.03.03	Macromarketing / Макромаркетинг						
Б1.В.ДВ.04	Elective disciplines (modules) 4 (DV.4)						
Б1.В.ДВ.04.01	Situational Analysis and its International Application Practice / Ситуационный анализ и международная практика его применения						
Б1.В.ДВ.04.02	Marketing Analytics / Маркетинговая аналитика						
Блок 2.Практика							
Обязательная часть							
Б2.О.01	Variable component						
Б2.О.01.01(Н)	Research Work / Научно-исследовательская работа	GPC-1.1 GPC-1.2 GPC-1.3 GPC-1.4	GPC-2.1 GPC-2.2 GPC-2.3			GPC-5.1 GPC-5.2 GPC-5.3 GPC-5.4	GPC-6.1 GPC-6.2 GPC-6.3
Б2.О.01.02(Пд)	Pre-Degree Internship / Преддипломная практика	GPC-1.1 GPC-1.2 GPC-1.3 GPC-1.4	GPC-2.1 GPC-2.2 GPC-2.3	GPC-3.1 GPC-3.2 GPC-3.3 GPC-3.4	GPC-4.1 GPC-4.2 GPC-4.3 GPC-4.4	GPC-5.1 GPC-5.2 GPC-5.3 GPC-5.4	GPC-6.1 GPC-6.2 GPC-6.3
Блок 3.Государственная итоговая аттестация							
Б3.01(Г)	State Exam / Подготовка и сдача государственного экзамена	GPC-1.1 GPC-1.2 GPC-1.3 GPC-1.4	GPC-2.1 GPC-2.2 GPC-2.3	GPC-3.1 GPC-3.2 GPC-3.3 GPC-3.4	GPC-4.1 GPC-4.2 GPC-4.3 GPC-4.4	GPC-5.1 GPC-5.2 GPC-5.3 GPC-5.4	GPC-6.1 GPC-6.2 GPC-6.3
Б3.02(Д)	Master Thesis Defence / Защита магистерской диссертации	GPC-1.1 GPC-1.2 GPC-1.3 GPC-1.4	GPC-2.1 GPC-2.2 GPC-2.3	GPC-3.1 GPC-3.2 GPC-3.3 GPC-3.4	GPC-4.1 GPC-4.2 GPC-4.3 GPC-4.4	GPC-5.1 GPC-5.2 GPC-5.3 GPC-5.4	GPC-6.1 GPC-6.2 GPC-6.3
ФТД.Факультат							

ивные дисциплины							
ФТД.01	Professional Foreign Language (elective) / Профессиональный иностранный язык (факультатив)						
ФТД.02	Russian Language in Professional Activity (elective) / Русский язык в профессиональной деятельности (факультатив)						

		Professional competence
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Code	The name of the disciplines/modules that form the competencies of students	PC-1. Capable of conducting marketing research taking into account the influence of the international marketing environment using the tools of a modified marketing package corresponding to the latest global trends.	PC-2. Capable of developing and implementing innovative goods and intangible assets and managing them in the company's international markets.	PC-3. Capable of developing, implementing and improving pricing strategies in international markets.	PC-4. Capable of developing, implementing and improving the distribution system and sales policy in international markets.	PC-5. Capable of developing, implementing and improving the marketing communications system of an international company.	PC-6. Able to manage the marketing activities of an international company.	PC-7. Capable of planning and controlling the marketing activities of an international company.
Block 1.	Courses							
Б1.О.01	Basic component							

Б1.О.01.01	Managerial Economics / Управленческая экономика							
Б1.О.01.02	Management Research Methodology / Методология исследования проблем управления							
Б1.О.01.03	Corporate Governance / Корпоративное управление							
Б1.О.01.04	Global Strategic Management / Глобальный стратегический менеджмент							
Б1.О.01.ДВ.01	Foreign language in professional activity / Russian as a foreign language in professional activity							
Б1.О.01.ДВ.01.01	Professional Foreign Language / Профессиональный иностранный язык							
Б1.О.01.ДВ.01.02	Professionally Oriented Russian Language / Русский язык в профессиональной деятельности							
Б1.О.02	Variable component							
Б1.О.02.01	Corporate Finance / Финансы организаций							
Б1.О.02.02	Marketing Management in International Companies / Управление маркетингом в международных компаниях						PC-6.1 PC-6.2 PC-6.3 PC-6.4 PC-6.5 PC-6.6	
Б1.О.02.03	Consumer Behavior in International Markets / Поведение потребителей на международных рынках	PC-1.1 PC-1.2 PC-1.3						

		PC-1.4						
Б1.О.02.04	International Marketing Strategies / Международные маркетинговые стратегии			PC-3.1 PC-3.2 PC-3.3 PC-3.4				
Б1.О.02.05	Distribution Chain Management / Управление цепями дистрибуции				PC-4.1 PC-4.2 PC-4.3 PC-4.4 PC-4.5			
Б1.О.02.06	Integrated Marketing Communications in International Companies / Интегрированные маркетинговые коммуникации в международных компаниях					PC-5.1 PC-5.2 PC-5.3 PC-5.4 PC-5.5 PC-5.6		
Б1.О.02.07	Artificial Intelligence in the Professional Activity of a Marketer in a Digital International Environment / Искусственный интеллект в профессиональной деятельности маркетолога в цифровой международной среде	PC-1.1 PC-1.2 PC-1.3 PC-1.4						PC-7.1 PC-7.2 PC-7.3 PC-7.4 PC-7.5 PC-7.6
Б1.О.02.08	International Product Design Patterns / Международные аспекты разработки продукта		PC-2.1 PC-2.2 PC-2.3 PC-2.4					
Б1.О.03	Project activity module		PC-2.1 PC-2.2 PC-2.3 PC-2.4	PC-3.1 PC-3.2 PC-3.3 PC-3.4				
Б1.О.03.01	Individual Project for International Marketing Strategies/ Индивидуальный проект по международным маркетинговым стратегиям			PC-3.1 PC-3.2 PC-3.3 PC-3.4				

Б1.О.03.02	Interdisciplinary Group Project on International Aspects of Product Development / Междисциплинарный групповой проект по международным аспектам разработки продукта		PC-2.1 PC-2.2 PC-2.3 PC-2.4					
The part formed by the participants of educational relations								
Б1.В.ДВ.01	Elective disciplines (modules) 1 (DV.1)					PC-5.1 PC-5.2 PC-5.3 PC-5.4 PC-5.5 PC-5.6	PC-6.1 PC-6.2 PC-6.3 PC-6.4 PC-6.5 PC-6.6	
Б1.В.ДВ.01.01	Brand Portfolio Management in International Markets / Управление портфелем брендов на международных рынках					PC-5.1 PC-5.2 PC-5.3 PC-5.4 PC-5.5 PC-5.6	PC-6.1 PC-6.2 PC-6.3 PC-6.4 PC-6.5 PC-6.6	
Б1.В.ДВ.01.02	Branding in International Companies / Брендинг в международных компаниях					PC-5.1 PC-5.2 PC-5.3 PC-5.4 PC-5.5 PC-5.6	PC-6.1 PC-6.2 PC-6.3 PC-6.4 PC-6.5 PC-6.6	
Б1.В.ДВ.02	Elective disciplines (modules) 2 (DV.2)		PC-2.1 PC-2.2 PC-2.3 PC-2.4		PC-4.1 PC-4.2 PC-4.3 PC-4.4 PC-4.5			
Б1.В.ДВ.02.01	Direct Marketing in International Environment / Прямой маркетинг в международной среде		PC-2.1 PC-2.2 PC-2.3 PC-2.4		PC-4.1 PC-4.2 PC-4.3 PC-4.4 PC-4.5			

Б1.В.ДВ.02.02	Marketing in Manufacturing / Индустриальный маркетинг		PC-2.1 PC-2.2 PC-2.3 PC-2.4		PC-4.1 PC-4.2 PC-4.3 PC-4.4 PC-4.5			
Б1.В.ДВ.03	Elective disciplines (modules) 3 (DV.3)						PC-6.1 PC-6.2 PC-6.3 PC-6.4 PC-6.5 PC-6.6	PC-7.1 PC-7.2 PC-7.3 PC-7.4 PC-7.5 PC-7.6
Б1.В.ДВ.03.01	Regulation of Marketing Activities in International Markets / Регулирование маркетинговой деятельности на международных рынках						PC-6.1 PC-6.2 PC-6.3 PC-6.4 PC-6.5 PC-6.6	PC-7.1 PC-7.2 PC-7.3 PC-7.4 PC-7.5 PC-7.6
Б1.В.ДВ.03.02	Service Marketing / Сервисный маркетинг						PC-6.1 PC-6.2 PC-6.3 PC-6.4 PC-6.5 PC-6.6	PC-7.1 PC-7.2 PC-7.3 PC-7.4 PC-7.5 PC-7.6
Б1.В.ДВ.03.03	Macromarketing / Макромаркетинг						PC-6.1 PC-6.2 PC-6.3 PC-6.4 PC-6.5 PC-6.6	PC-7.1 PC-7.2 PC-7.3 PC-7.4 PC-7.5 PC-7.6
Б1.В.ДВ.04	Elective disciplines (modules) 4 (DV.4)	PC-1.1 PC-1.2 PC-1.3 PC-1.4		PC-3.1 PC-3.2 PC-3.3 PC-3.4				
Б1.В.ДВ.04.01	Situational Analysis and its International Application Practice / Ситуационный анализ и международная практика его применения	PC-1.1 PC-1.2 PC-1.3 PC-1.4		PC-3.1 PC-3.2 PC-3.3 PC-3.4				

Б1.В.ДВ.04.02	Marketing Analytics / Маркетинговая аналитика	PC-1.1 PC-1.2 PC-1.3 PC-1.4		PC-3.1 PC-3.2 PC-3.3 PC-3.4				
Блок 2.Практика								
Обязательная часть								
Б2.О.01	Variable component							
Б2.О.01.01(Н)	Research Work / Научно-исследовательская работа	PC-1.1 PC-1.2 PC-1.3 PC-1.4	PC-2.1 PC-2.2 PC-2.3 PC-2.4	PC-3.1 PC-3.2 PC-3.3 PC-3.4	PC-4.1 PC-4.2 PC-4.3 PC-4.4 PC-4.5			
Б2.О.01.02(Пд)	Pre-Degree Internship / Преддипломная практика	PC-1.1 PC-1.2 PC-1.3 PC-1.4	PC-2.1 PC-2.2 PC-2.3 PC-2.4	PC-3.1 PC-3.2 PC-3.3 PC-3.4	PC-4.1 PC-4.2 PC-4.3 PC-4.4 PC-4.5	PC-5.1 PC-5.2 PC-5.3 PC-5.4 PC-5.5 PC-5.6	PC-6.1 PC-6.2 PC-6.3 PC-6.4 PC-6.5 PC-6.6	PC-7.1 PC-7.2 PC-7.3 PC-7.4 PC-7.5 PC-7.6
Блок 3.Государственная итоговая аттестация								
Б3.01(Г)	State Exam / Подготовка и сдача государственного экзамена	PC-1.1 PC-1.2 PC-1.3 PC-1.4	PC-2.1 PC-2.2 PC-2.3 PC-2.4	PC-3.1 PC-3.2 PC-3.3 PC-3.4	PC-4.1 PC-4.2 PC-4.3 PC-4.4 PC-4.5	PC-5.1 PC-5.2 PC-5.3 PC-5.4 PC-5.5 PC-5.6	PC-6.1 PC-6.2 PC-6.3 PC-6.4 PC-6.5 PC-6.6	PC-7.1 PC-7.2 PC-7.3 PC-7.4 PC-7.5 PC-7.6
Б3.02(Д)	Master Thesis Defence / Защита магистерской диссертации	PC-1.1 PC-1.2 PC-1.3 PC-1.4	PC-2.1 PC-2.2 PC-2.3 PC-2.4	PC-3.1 PC-3.2 PC-3.3 PC-3.4	PC-4.1 PC-4.2 PC-4.3 PC-4.4 PC-4.5	PC-5.1 PC-5.2 PC-5.3 PC-5.4 PC-5.5 PC-5.6	PC-6.1 PC-6.2 PC-6.3 PC-6.4 PC-6.5 PC-6.6	PC-7.1 PC-7.2 PC-7.3 PC-7.4 PC-7.5 PC-7.6
ФТД.Факультат								

ивные дисциплины								
ФТД.01	Professional Foreign Language (elective) / Профессиональный иностранный язык (факультатив)							
ФТД.02	Russian Language in Professional Activity (elective) / Русский язык в профессиональной деятельности (факультатив)							