Документ подписан простой электронной подписью Информация о владельце:

ФИО: Ястребов Олег Александрович Federal State Autonomous Educational Institution

Должность: Ректор Of Higher Education "Peoples' Friendship University of Russia named after Patrice Lumumba " Уникальный программный ключ:

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#### **Faculty of Economics**

(name of the main educational unit (OUP)-developer of the EP HE)

#### **COURSE WORKING PROGRAM**

#### **Managerial Economics**

(name of the discipline/module)

#### Recommended by the MSS for the direction of training/specialty:

38.04.02 «Management»

(code and name of the training area/specialty)

The development of the discipline is carried out within the framework of the implementation of the main professional educational program of higher education (EP HE):

#### **International marketing**

(name (profile/specialization) of the EP HE)

#### 1. COURSE GOALS

The subject "Managerial Economics" is aimed at helping students develop the relationship between economic theory and business practices, as well as the ability to use economic concepts and methods of analysis in the elaboration and adoption of managerial decisions

### 2. REQUIREMENTS FOR THE RESULTS OF MASTERING THE DISCI-**PLINE**

The development of the discipline "Managerial Economics" is aimed at the formation of the following competencies (parts of competencies) in students:

Table 2.1. List of competencies formed by students during the development of the discipline (results of the development of the discipline)

discipinie	(results of the development of the	
Code	Competence	Competence achievement indicators (within this
		course)
		UC-2.1 Formulates a problem, the solution of which
	stages of its life cycle	is directly related to the achievement of the project
		goal
		UC-2.2 Determines the links between the tasks and
		the expected results of their solution
		UC-2.3 Within the framework of the tasks set, it de-
UC-2		termines the available resources and restrictions, the
		current legal norms
		UC-2.4 Analyzes the schedule for the implementation
		of the project as a whole and chooses the best way to
		solve the tasks, based on the current legal regulations
		and available resources and restrictions
		UC-2.5 Monitors the progress of the project, adjusts
		the schedule in accordance with the results of control
	Able to search, critically analyze	UC-1.1 Analyzes the task, highlighting its basic com-
	problem situations based on a	ponents
	systematic approach, develop an	UC-1.2 Defines and ranks the information required to
	action strategy	solve a given problem
		UC-1.3 Searches for information to solve the problem
UC-1		for various types of requests
		UC-1.4 Offers options for solving the problem, analyzes the possible consequences of their use
		lyzes the possible consequences of their use UC-1.5 Analyzes the ways of solving problems of
		ideological, moral and personal character based on the
		use of basic philosophical ideas and categories in their
		historical development and socio-cultural context
	Capable of developing, imple-	•
	menting and managing innova-	PC-2.1 Knows how to select innovations in the field
	tive products and intangible as-	of professional activity (commercial, or marketing, or
DC 2.	sets in the company's interna-	advertising, or logistics, or commodity research)
PC-2;	tional markets	PC-2.2 Able to work with digital data, assess its sources and relevance
		PC-2.3 Is able to analyze and evaluate their economic efficiency of innovative products
		errorency of fillovative products

Code	Competence	Competence achievement indicators (within this course)
		PC-2.4 Owns the methods of development and evaluation of the effectiveness of innovative trade and technological, or marketing, or logistics, or advertising technologies
UC-3;	Able to organize and manage the work of a team, developing a team strategy to achieve a set goal	UC-3.1 Determines his role in the team, based on the strategy of cooperation to achieve the set goal UC-3.2 Formulates and takes into account in its activities the features of the behavior of groups of people, selected depending on the goal UC-3.3 Analyzes the possible consequences of personal actions and plans their actions to achieve a given result UC-3.4 Exchanges information, knowledge and experience with team members UC-3.5 Arguments his point of view regarding the use of ideas of other team members to achieve the set goal UC-3.6 Participates in teamwork to carry out assignments
PC-3;	Capable of developing, implementing and improving pricing strategies in international markets	PC-3.1 Knows the main strategic and tactical aspects of setting prices in the distribution channel in international markets PC-3.2 Knows the specifics of pricing for tangible and intangible goods in international markets PC-3.3 Knows how to develop a pricing strategy taking into account market factors in international markets PC-3.4 Owns tools for assessing the value of a product offer (price compliance with market expectations)
GPC-6	able to critically evaluate the possibilities of digital technologies for solving professional tasks, work with digital data, evaluate their sources and relevance	GPC -6.1. Owns digital technologies for the successful solution of professional tasks GPC -6.2. Is able to work with digital data, evaluate their sources and relevance GPC -6.3. Is able to use general or specialized application software packages designed to perform professional tasks
PC-1;	Able to conduct marketing research, taking into account the influence of the international marketing environment using the tools of a modified marketing mix corresponding to the latest global trends	PC-1.1 Knows the goals, stages and procedures for conducting marketing research PC-1.2 Able to work with digital data, assess its sources and relevance PC-1.3 Knows how to evaluate the economic and social effectiveness of marketing research PC-1.4 Knows the principles of interpreting the results of scientific research in professional activities

#### 3. THE PLACE OF DISCIPLINE IN THE STRUCTURE OF THE EP HE

The discipline "Managerial Economics" refers to the variable component formed by the participants of the educational relations of the block B1 of the EP HE.

Within the framework of the EP HE, students also master other disciplines and/or practices that contribute to achieving the planned results of mastering the discipline "Managerial Economics".

Table 3.1. List of EP HE components contributing to the achievement of the planned results of mastering the discipline

Code	Competence name	Previous courses	Next courses
UC-2	Able to manage a project at all stages of its life cycle		Management organisation theory Strategic Analysis Finance organizations Marketing Metrics Marketing management in international companies
UC-1	Able to search, critically analyze problem situations based on a systematic approach, develop an action strategy		Management organisation theory Strategic Analysis Finance organizations Marketing Metrics Marketing management in international companies
PC-2;	Capable of developing, implementing and managing innovative products and intangible assets in the company's international markets		Marketing Metrics
UC-3;	Able to organize and manage the work of a team, develop- ing a team strategy to achieve a set goal		Finance organizations Marketing Metrics Marketing management in international companies
PC-3;	Capable of developing, implementing and improving pricing strategies in international markets		Marketing Metrics
GPC-6	able to critically evaluate the possibilities of digital technologies for solving professional tasks, work with digital data, evaluate their sources and relevance		Management organisation theory Strategic Analysis Finance organizations Marketing Metrics Marketing management in international companies

PC-1;	Able to conduct marketing	
	research, taking into account	
	the influence of the interna-	Management organization
	tional marketing environ-	theory
	ment using the tools of a	Strategic Analysis
	modified marketing mix cor-	-
	responding to the latest glob-	
	al trends	

 $<sup>\</sup>ensuremath{^*}$  - filled in according to the competence matrix and the SP  $\ensuremath{\mathsf{EP}}$  HE

#### 4. SCOPE OF DISCIPLINE AND TYPES OF ACADEMIC WORK

The total labor intensity of the discipline "Managerial Economics" is 3 credits.

Table 4.1. Types of educational work by periods of mastering the EP in for FULL-time education

	Course	Semesters				
Types of academic activities during the period of the HE program mastering		workload, academic hours			1	2
Contact academic hours		108			108	
Lectures LTR		18			18	
Lab works LW						
Seminars SS		36			36	
Self-study, academic hours		36			36	
Evaluation and assessment		18			18	
Course workload	academic hours	108			108	
	credits	3			3	

#### **5. COURSE CONTENT**

Table 5.1. The content of the discipline (module) by type of academic work

Course part topics	Work type
Topic 1. The concepts of enterprise model	
The concept of enterprise model and its economic objectives in the long and short term.	
Transaction costs. The hypothesis of profit maximization.	LTR
Non-economic objectives of the company and the social responsibility of business.	
The hypothesis of maximizing shareholder wealth.	

Course part topics	Work type
Market value added and economic value added	V 1
Topic 2. Alternative models of firm behavior	LTR, SS
The profitability of the company and access to the	211, 22
world market, international competition	
Alternative models of firm behavior: profit maximi-	
zation, maximize sales, maximizing growth, behav-	LTR, SS
ior management, maximize value added (Japanese	
model). Complexity of the application of alternative	
models	
Topic 3 Demand and supply	
Methods for assessing demand. Consumer balance.	
Marginal utility and consumer surplus. The effect of	
advertising and promotion. Basic methods of fore-	
casting demand - mechanical and barometric model.	
Monopolistic competition and oligopoly, the main	LTR, SS
differences. Features of pricing in an oligopolistic	L1K, 55
market. "Price leadership" and "a broken curve of	
demand," price stability in oligopolistic markets.	
Cartels and collusion. Non-price factors differentiat-	
ing the prices of the products under conditions of	
monopolistic competition and oligopoly.	
Topic 4 Elasticity issue	LTR, SS
The economic concept of elasticity. Price elasticity	
of demand, factors of influence and methods of its	
measurement. Arc and point elasticity, their differ-	
ences and application in practice. The degree of	
elasticity of demand. Factors of elasticity.	
The influence of elasticity on the price of products	
and size of production. The elasticity of demand for	LTR, SS
factors of production. Short-term and long-term elasticity of supply and demand. The relationship	
between elasticity of demand and income of eco-	
nomic agents. Marginal revenue and demand curve.	
Cross-elasticity of substitute products and comple-	
mentary products. Elasticity of demand revenue.	
Other indicators of elasticity	
Topic 5. Costs in Managerial Economics	LTR, SS
Theory and nature of costs in management deci-	LIK, 55
sions. Types of costs: alternative and straight, sunk	
and other. Accounting and economic costs. The ini-	
tial and replacement cost.	
Costs and production, common variables and mar-	
ginal costs. Economic, accounting, and normal prof-	
it. The critical level of loss and interruption. The	
development of a competitive market in the long	
term. "Zeroing out" the profits. "Decentralized"	
profit centers.	
The relationship of strategic management and mar-	
ket trends. Objectives pricing. Optimal pricing in	
various markets. The impact of price discrimination	

Course part topics	Work type
on social welfare. Analysis of the price cartel. Pric-	
ing for the full cost and incremental cost. Transfer	
prices. Other pricing practices.	
Topic 6. Production function and Capitail invest-	LTR, SS
ments	
Production function, the distinction between short-	
term and long-term production function. The value	
of production functions in management decisions.	
Short-term analysis of total, average and marginal	
product. Optimizations of the production function	
and profit maximization.	
Capital investment budgeting. Leverage. Evaluation	T.ED. GG
of cash flow and capital appreciation. Types of	LTR, SS
management decisions on the analysis of the effec-	
tiveness of planned investment. Evaluation of the	
investment programs.	
Types of managerial decisions by analyzing the ef-	
fectiveness of planned investment. Evaluation in-	
vestment program: method net present value method	
and internal rate of return. The rate of return on in-	
vestment. Calculation of net present value	

<sup>\* -</sup> it is filled in only by full-time study: LTR - lectures; LR - laboratory work; SS - seminars.

## 6. MATERIAL AND TECHNICAL SUPPORT OF THE DISCIPLINE

Table 6.1. Material and technical support of the discipline

Audience type	Equipping the audience	Specialized education- al/laboratory equipment, software and materials for the development of the dis- cipline (if necessary)
Lecture hall	An auditorium for conducting lecture-type classes, equipped with a set of specialized furniture; a board (screen) and technical means of multimedia presentations. Audience 340	Multimedia Projector Casio XJ-F100W Wall Screen Digis Dsem-1105
Computer class	A computer classroom for conducting classes, group and individual consultations, ongoing monitoring and intermediate certification, equipped with personal computers (in the amount of _21_ pcs.), a blackboard (screen) and multimedia presentation technical means. Audience 27, 29	Lenovo AIO-510-22ISH Intel I5 2200 MHz/8 GB/1000 GB/DVD/audio Monoblock, 21" Casio XJ-V 100W Multimedia Projector monitor, Motorized Digis Electra 200*150 Dsem-4303 Screen
For independent work of students	An auditorium for independent work of students (can be used for seminars and consultations), equipped with a set of specialized furniture and computers with access to EIOS.	Library Hall

#### 7. EDUCATIONAL, METHODOLOGICAL AND INFORMATIONAL SUP-PORT OF THE DISCIPLINE

#### Basic sources

- 1. Jeffrey M. Perloff, James A. Brander,) Managerial Economics and Strategy, Pearson; 3rd edition, 2019, 368 pages
- 2. Dr. Reema Singh, Dr. Shiva Sharma, Dr. Somya Nagar, Mr. Manish Sharma, Managerial Economics: Economic Principles in Practice, Independently published, 2024, 220 pages, ISBN 979-8883866875

#### Additional sources

- 1. E. F. Schumacher. Small Is Beautiful: Economics as if People Mattered. Harper Perennial, 2010. .
- 2. John Komlos. Foundations of Real World Economics: What Every Economics Student Needs to Know. Routledge, 2th ed., 2018

#### Resources of the Internet information and telecommunication network:

*UNIBC* (Scientific Library) provides access to the following EBS:

- EBS RUDN Access mode: http://lib.rudn.ru / from RUDN stationary computers
- University Library ONLINE Access mode: http://www.biblioclub.ru/
- Book collections of SPRINGER publishing house. Access mode: www.springerlink.com
- Universal databases of East View. Access mode: http://online.ebiblioteka.ru/
- EBC publishing house "Yurayt" Access mode: http://www.biblio-online.ru
- EBS Publishing House "Lan", collections
- Electronic library system "Znanium.com" access to the main collection is granted

#### Electronic resources for educational activities

Bulletin of the RUDN, all series / Access mode: http://journals.rudn.ru/

eLibrary.ru/Access mode http://www.elibrary.ru/defaultx.asp from any computer on the territory of the RUDN

RSL Dissertations Access mode: https://dvs.rsl.ru/?

BIBLIOPHIKA / Access mode: http://www.bibliophika.ru/

Columbia International Affairs Online (CIAO) Access mode: http://www.ciaonet.org/

East View. Collection "Statistical publications of Russia and CIS countries"

Grebennikon Access mode: http://grebennikon.ru/

LexisNexis Access Mode:http://academic.lexisnexis.eu

Search engines: Yandex (yandex.ru), Google (google.ru).

- 1. Information and reference portals:
  - 2. www.advertology.ru
  - 3. www.marketing.spb.ru
  - 4. <u>www.p-marketing.ru</u>
  - 5. www.4p.ru
  - 6. <u>www.advi.ru</u>
  - 7. www.cfin.ru
  - 8. www.expert.ru
  - 9. www.rbc.ru

**Developers:** 

Educational and methodological materials for independent work of students during the development of the discipline/module\*:

1. A course of lectures, standard tasks and a control test on the discipline "Managerial Economics" is posted on the TUIS portal, Access mode: https://esystem.rudn.ru/enrol/index.php?id=13708

# 8. EVALUATION MATERIALS AND A POINT-RATING SYSTEM FOR ASSESSING THE LEVEL OF COMPETENCE FORMATION IN THE DISCIPLINE

Evaluation materials and a point-rating system\* for assessing the level of competence formation (part of competencies) based on the results of mastering the discipline "Managerial Economics" are presented in the Appendix to this Work Program of the discipline.

Associate Professor of the Marketing Department		Chernikov S.U.
	Signature	Full name
Faculty name and head: Dean of the Faculty of Economics		Andronova I.V.
105	Signature	Full name
Head of department: Marketing dept head		A.M. Zobov.
	Signature	Full name

Appendix to the Work program of the discipline "Marketing metrics (effectiveness of marketing projects)"

APPROVED
At the meeting of the Department of Marketing
"" 2022, Protocol no
Head of the Marketing Department
Zobov A.M.

# **EVALUATION TASK FUND**

#### FOR THE COURSE

Managerial Economics
(COURSE NAME)
38.04.02 «Management»
(code and name of the training area)
International Marketing
(name of the training profile)
Master
Qualification (degree) of the graduate

# Passport of the fund of evaluation funds for the discipline Managerial Economics

# Direction / Specialty: 38.04.02. "Management" Specialization International marketing Summary evaluation table of the discipline Managerial Economics

The code of	Controlled discipline topic	EMF (forms of control of the level of development of OOP)										
the controlled competence		Classroom work			Independent work			Exam	Points			
		Survey	Test	Work in the classroo m	Presentation	Tasks	HT execu- tion	Essay	Project	Report		per topic
PC-2;	Topic 1. The concepts of enterprise model			1					3		10	10
PC-2; PC-3; UC-1; UC-2; UC-3; PC-1; GPC-6	Topic 2. Alternative models of firm behavior			1			5		6		18	18
	Topic 3 Demand and supply			2					3	4	8	8
	Topic 4 Elasticity issue			2		5	5		6		18	18
PC-2; PC-3; UC-1; UC- 2; UC-3; PC-1; GPC- 6	Topic 5. Costs in Managerial Economics			2	5	5			3		18	18
	Topic 6. Production function and Capitail investments			2	5	5			6	4	8	8
	Evaluation		10	10	10	1.5	10		27	0	10	20
Í	Total		10	10	10	15	10		27	8	10	100

#### **Description of the point-rating system**

Conditions and criteria for grading. Students are required to attend lectures and seminars, participate in certification tests, and complete teacher assignments. Active work at the seminar is especially appreciated (the ability to conduct a discussion, a creative approach to the analysis of materials, the ability to clearly and succinctly formulate their thoughts), as well as the quality of preparation of control papers (tests), presentations and reports.

Grades in the disciplines taught are set based on the results of the study demonstrated by students throughout the entire period of study (usually a semester). The final grade is determined by the sum of points received by students for various types of work during the entire period of study provided by the curriculum.

All types of educational work are carried out exactly within the time limits stipulated by the training program. If a student has not completed any of the training tasks without valid reasons (missed a test, passed an abstract later than the due date, etc.), then points are not awarded to him for this type of academic work, and works prepared later than the due date are not evaluated. For various types of work during the entire period of study, a student can receive a maximum amount of 100 pointsB.

Point-rating	system of	f knowledge	assessment	rating scale
1 Omit-raning	System of	i knowicuge	assessificiti,	rating scarc

BRS points	Traditional assessments of the	ECTS scores	
	Russian Federation		
95 – 100	Excellent – 5	A (5+)	
86 – 94		B (5)	
69 – 85	Good – 4	C (4)	
61 – 68	Satisfactory – 3	D (3+)	
51 – 60	]	E (3)	
31 – 50	Unsatisfactory – 2	FX (2+)	
0 – 30	]	F (2)	
51 - 100	Test	Passed	

#### Description of ECTS grades:

A ("Excellent") - the theoretical content of the course has been fully mastered, without gaps, the necessary practical skills of working with the mastered material have been formed, all the training tasks provided for in the training program have been completed, the quality of their performance is estimated by the number of points close to the maximum.

In ("Very good") - the theoretical content of the course is fully mastered, without gaps, the necessary practical skills of working with the mastered material are mainly formed, all the training tasks provided for in the training program are completed, the quality of most of them is estimated by the number of points close to the maximum.

C ("Good") - the theoretical content of the course has been fully mastered, without gaps, some practical skills of working with the mastered material have not been sufficiently formed, all the training tasks provided for in the training program have been completed, the quality of none of them has been evaluated with a minimum number of 5 points, some types of tasks have been completed with errors.

D ("Satisfactory") - the theoretical content of the course has been partially mastered, but the gaps are not significant, the necessary practical skills of caring for the mastered material have been mainly formed,

most of the training tasks provided for in the training program have been completed, some of the completed tasks may contain errors.

E ("Mediocre") - the theoretical content of the course has been partially mastered, some practical work skills have not been formed, many of the training tasks provided for in the training program have not been completed, or the quality of some of them is estimated by the number of points close to the minimum.

FX ("Conditionally unsatisfactory") - the theoretical content of the course has been partially mastered, the necessary practical skills have not been formed, most of the training tasks provided for in the training program have not been completed or the quality of their performance has been assessed by a number of points close to the minimum; with additional independent work on the course material, it is possible to improve the quality of the training tasks

F ("Certainly unsatisfactory") - the theoretical content of the course has not been mastered, the necessary practical work skills have not been formed, all completed training tasks contain gross errors, additional independent work on the course material will not lead to any significant improvement in the quality of training tasks.

#### Fund of evaluation funds for conducting intermediate certification of students in the discipline

Materials for assessing the level of mastering the educational material of the discipline (evaluation materials), including a list of competencies indicating the stages of their formation, a description of indicators and criteria for assessing competencies at various stages of their formation, a description of evaluation scales, standard control tasks or other materials necessary for assessing knowledge, skills, and (or) experience of activity characterizing the stages of competence formation in the process of mastering the educational program, methodological materials defining the procedures for assessing knowledge, skills, skills and (or) experience of activity characterizing the stages of competence formation have been developed in full and are available to students on the discipline page in the TUIS RUDN.

The program is compiled in accordance with the requirements of the OS in the RUDN