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ФИО: Ястребов Олег Александрович
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**Federal State Autonomous Educational Institution for Higher Education
PEOPLES' FRIENDSHIP UNIVERSITY OF RUSSIA NAMED AFTER PATRICE
LUMUMBER
(RUDN University)**

Department of National economy

COURSE SYLLABUS

CORPORATE GOVERNANCE

Recommended by MSSN for the field:

38.04.01 «Economy»

The course instruction is implemented within the professional education programme of higher education

«International Business»

2025 г.

1. THE COURSE GOALS

The goal of the course: Corporate governance is to familiarize students with the basic theoretical paradigms of corporate governance; to form a holistic understanding of corporate governance among students, its role in the composition of management sciences, give skills in analyzing strategies, and skills in developing strategies.

2. REQUIREMENTS FOR LEARNING OUTCOMES

Mastering the course "Corporate governance" is aimed at developing the following competencies (parts of competencies):

Table 2.1. The list of competencies formed by students in the mastering the COURSE

Competence code	Competence	Competence achievement indicators (within this course)
UC-1	UC-1. Able to carry out a critical analysis of problem situations based on a systematic approach, to develop a strategy of actions..	UC-1.1. Analyzes the task, pointing out its basic components; UC-1.2. Determines and ranks the information required to solve the task; UC-1.3. Searches for information to solve the task by various types of queries; UC-1.4. Offers solutions to the problem, analyzes the possible consequences of their use; UC-1.5. Analyzes the ways of solving problems of ideological, moral and personal character based on the use of basic philosophical ideas and categories in their historical development and socio-cultural context.
PC-1.	Able to analyze and forecast the main socio-economic indicators of the enterprise, industry, region and the economy as a whole	PC 1.1. Able to prepare analytical materials for the evaluation of economic policy measures and strategic decision-making at the micro and macro levels; PC 1.2. Able to analyze and use various sources of information for economic calculations PC 1.3 Able to make a forecast of the main socio-economic indicators of the enterprise, industry, region and the economy as a whole;
PC-2.	Able to develop design solutions, strategies for the behavior of economic agents and evaluate their effectiveness.	PC-2.1 Able to independently prepare assignments and develop design solutions taking into account the uncertainty factor, as well as proposals and measures for the implementation of developed projects and programs; PC-2.2. Able to evaluate the effectiveness of projects taking into account the uncertainty factor PC-2.3 Able to develop strategies for the behavior of economic agents in various markets.
PC-3.	Able to independently carry out research activities and critically evaluate the results obtained	PC-3.1 Able to generalize and critically evaluate the results obtained by domestic and foreign researchers, identify promising areas, and draw up a research program; PC-3.2 Able to substantiate the relevance, theoretical

Competence code	Competence	Competence achievement indicators (within this course)
		and practical significance of the chosen topic of scientific research; PC-3.3 Able to conduct independent research in accordance with the developed program and present the results to the scientific community in the form of an article or report

3. Course in Higher Education Programme Structure

The Course "Corporate governance" refers to the Optional Disciplines formed by the participants in the educational relations of the block Higher Education Programme Structure

As part of the Higher Education Programme Structure, students also master other disciplines and / or practices that contribute to the achievement of the planned results of mastering the Course "Corporate governance".

Table 3.1. The list of components of the Higher Education Program Structure that contribute to the achievement of the planned results of mastering the Course

Competence code	Competence	Previous Disciplines (Modules) *	Subsequent Disciplines (Modules)*
UC-3.	Able to organize and manage the work of the team, developing a team strategy to achieve the goal.		Doing business in Russia
PC-1.	Able to analyze and forecast the main socio-economic indicators of the enterprise, industry, region and the economy as a whole	Business' evaluation and company's cost management International business management Corporate Security	Doing business in Russia
PC-2.	Able to develop design solutions, strategies for the behavior of economic agents and evaluate their effectiveness.	Business' evaluation and company's cost management International business management	Doing business in Russia
PC-3.	Able to independently carry out research activities and critically evaluate the results obtained	Business' evaluation and company's cost management International business management Corporate Security	Doing business in Russia

* - filled in in accordance with the matrix of competencies

4. Course Workload and Academic Activities

Course Workload and Academic Activities 3credits.

Table 4.1. Types of academic activities during the period of the HE program(me) mastering

Types of academic activities during the period of the HE programmastering		Course workload, academic hours	Semesters			
			1	2	3	4
<i>Contact academic hours</i>		36	36			
including:						
lectures						
Seminars		36	36			
<i>Self-study, academic hours</i>		63	63			
<i>Evaluation and assessment</i>		9	9			
Course workload	academic hours	108	108			
	credits	3	3			

5. CONTENT OF THE DISCIPLINE

Table 5.1. The content of the course (module) by type of educational work

Name of the course module	Contents of the module (topic)	Types of academic activities
Module 1. Models and standards of corporate governance	Topic 1.1. Corporate governance: definition and meaning	lectures Seminars
	Topic 1.2. Theories and models of corporate governance	lectures Seminars
	Topic 1.3. International standards of corporate governance and corporate governance in Russia	lectures Seminars
	Topic 1.4. Management and control bodies of joint stock companies.	lectures Seminars
Module 2. Corporate Governance System	Topic 2.1. Board of Directors	lectures Seminars
	Topic 2.2. Executive bodies of the joint stock company	lectures Seminars
	Topic 2.3. Information disclosure and transparency in corporate governance.	lectures Seminars
	Topic 2.4. Integration dynamics in the corporate sector and government regulation of integration processes.	lectures Seminars
	Topic 2.5. Prospects for the formation and development of the Russian model of corporate governance	lectures Seminars

6. Classroom Equipment and Technology Support Requirements

Table 6.1. Classroom Equipment and Technology Support Requirements

Classroom for Academic Activity Type	Classroom equipment	Specialized educational / laboratory equipment, software and materials for mastering the discipline
Lecture	Classroom, equipped with a set of specialized furniture; whiteboard; a set of devices includes portable multimedia projector, laptop, projection screen, stable wireless Internet connection..	Laptop, projector, board, screen Software: Microsoft Windows, MS Office / Office 365, MS Teams, Chrome (latest stable release), Skype
Seminars	Classroom, equipped with a set of specialized furniture; whiteboard; a set of devices includes portable multimedia projector, laptop, projection screen, stable wireless Internet connection.	Laptop, projector, board, screen Software: Microsoft Windows, MS Office / Office 365, MS Teams, Chrome (latest stable release), Skype
Self-studies	Classroom, equipped with a set of specialized furniture; whiteboard; a set of devices includes portable multimedia projector, laptop, projection screen, stable wireless Internet connection.	Laptop, projector, board, screen Software: Microsoft Windows, MS Office / Office 365, MS Teams, Chrome (latest stable release), Skype

7. Recommended Sources for Course Studies

• Main reading(sources)

1. *Corporate governance: a textbook for universities* / S. A. Orekhov [et al.]; under the general editorship of S. A. Orekhov. - Moscow: Yurayt Publishing House, 2024. - 312 p. - (Higher education). — ISBN 978-5-534-05902-1. — Text: electronic // Educational platform Urayt [website]. — URL: <https://urait.ru/bcode/539550>

2. Rozanova, N. M. *Corporate governance: a textbook for universities* / N. M. Rozanova. - Moscow: Yurayt Publishing House, 2024. - 339 p. - (Higher education). — ISBN 978-5-534-02854-6. — Text: electronic // Educational platform Urayt [website]. — URL: <https://urait.ru/bcode/536762>

3. Zainullin S.B. *Corporate governance. Tutorial*. M.: RUDN.2023

• Additional (optional) reading (sources)

1. *Civil Code of the Russian Federation part one of November 30, 1994 N 51-FZ. Adopted by the State Duma on October 21, 1994 (as amended on August 3, 2018 N 339-FZ)*, www.garant.ru

2. *Federal Law No. 208-FZ of December 26, 1995 “On Joint Stock Companies”. Adopted by the State Duma on November 24, 1995. (as amended on July 19, 2018 N 209-FZ)*, www.garant.ru

3. *Federal Law No. 39-FZ of April 22, 1996 “On the Securities Market”. Adopted by the State Duma on March 20, 1996. Approved by the Federation Council on April 11, 1996. (as amended on 03.08.2018 N 295-FZ)*, www.garant.ru

4. *Federal Law of February 8, 1998 N 14-FZ "On Limited Liability Companies". Adopted by the State Duma on January 14, 1998. Approved by the Federation Council on January 28, 1998. (as amended on April 23, 2018 N 87-FZ)* www.garant.ru

5. *Federal Law No. 129-FZ of August 8, 2001 "On State Registration of Legal Entities and Individual Entrepreneurs". Adopted by the State Duma on July 13, 2001. Approved by the Federation Council on July 20, 2001. (as amended on 03.08.2018 N 295-FZ,)* www.garant.ru

6. *Federal Law No. 6-FZ of January 8, 1998 "On Insolvency (Bankruptcy)". Adopted by the State Duma on September 27, 2002. Approved by the Federation Council on October 16, 2002*

7. *Bank of Russia Regulation No. 454-P dated December 30, 2014 "On Disclosure of Information by Issuers of Equity Securities"*

8. *Corporate Governance Code developed by the Bank of Russia, 2014* www.garant.ru

9. *Gokhan P.A. Mergers, acquisitions and restructuring of companies. Moscow: Alpina Publishers, 2018*

10. *Isaev D.E. Corporate governance and strategic management: informational aspect. Moscow: HSE 2017*

- Electronic libraries with access for RUDN students . Databases and search engines

EBS of RUDN University and third-party EBS, to which university students have access based on concluded agreements:

- RUDN Electronic Library System - RUDN EBS <http://lib.rudn.ru/MegaPro/Web>
- ELS "University Library Online" <http://www.biblioclub.ru>
- EBS Yurayt <http://www.biblio-online.ru>
- ELS "Student Consultant" www.studentlibrary.ru
- EBS "Lan" <http://e.lanbook.com/>

2. Databases and search engines:

- electronic fund of legal and normative-technical documentation <http://docs.cntd.ru/>

- Yandex search engine <https://www.yandex.ru/>
- Google search engine <https://www.google.ru/>
- abstract database SCOPUS [http://www.elsevierscience.ru/products/scopus/-](http://www.elsevierscience.ru/products/scopus/)

Educational and methodological materials for independent work of students in the development of the discipline/module:*

1. *A course of lectures on the discipline " Corporate governance ".*

2. *Topics for independent reports*

3. *Essay Topics*

* - all educational and methodological materials for independent work of students are placed in accordance with the current procedure on the page of the discipline in TUIS!

<https://esystem.rudn.ru/course/index.php?categoryid=833>

8. EVALUATION MATERIALS AND SCORE-RATING SYSTEM FOR ASSESSING THE LEVEL OF FORMATION OF COMPETENCES IN THE COURSE

Evaluation materials and a point-rating system* for assessing the level of competence formation (part of competences) based on the results of mastering the

discipline " Corporate governance " are presented in the Appendix to this Work Program of the discipline.

*** - OM and BRS are formed on the basis of the requirements of the relevant local normative act of the Peoples' Friendship University of Russia.**

Associate Professor of the Department

National Economy _____ S.B. Zainullin.

Associate Professor of the Department

Program Supervisor _____ E. A. Egorycheva

Head of the Department of

National Economy, Professor _____ Y.N.Moseykin